## **Operational support services**

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# ICRC/B. Heger

# **OPERATIONAL SUPPORT SERVICES**



Safe drinking water is vital to survival. When conflict destroys local water-supply networks, the ICRC sets up emergency systems to guarantee fresh water for the civilian population. In 1999, the ICRC provided and/or installed water-supply and sanitation equipment worth 16.8 million Swiss francs.

## 1999, a turning point for ICRC resources

Throughout 1999, the ICRC's support divisions had to adapt in order to meet numerous internal and external challenges arising within the framework of the 1998 Avenir project.

In terms of human resources, the constantly changing nature of humanitarian operations placed increasing demands on staff expertise and skills. An effort was made to lay out career plans, enabling the ICRC to call at any time on highly qualified, trained and experienced staff and thus to respond rapidly and effectively to needs. The ICRC also set up a number of projects aimed at improving the process by which it recruits, trains and posts its personnel, notably by more clearly defining the skills required to perform humanitarian tasks. It revised its pay system, so as to promote both staff equity and mobility. In order to strengthen its training policy, the Resources Directorate established a unit to reflect on and put into operation the ICRC's planned training centre.

Last but certainly not least, the ICRC benefited from substantial support in terms of human resources not only from the National Societies, whose staff made a major contribution to the implementation of operational activities in the field, but also from its countless local employees, whose work is a crucial factor in the smooth running of ICRC delegations. In spite of these additional forms of support in human resources, the ICRC nevertheless finds it difficult to have the personnel capacity required to meet its needs in a satisfactory manner.

In financial terms, the ICRC's budget (field and headquarters) hit a record of one billion Swiss francs in 1999. The donors provided outstanding support, enabling the organization to remain financially sound and to carry out its planned activities. The implementation rate, for its part, reached an unprecedented 84%.

Again within the framework of the Avenir project, the ICRC overhauled its financing process in 1999, putting in place a three-pronged comprehensive plan of action covering forecasts, diversification and flexibility. The plan is designed to help the organization improve the planning and management of its financial resources.

The period under review was also marked by the implementation of the first integrated International Red Cross and Red Crescent Movement operation during the

Balkans crisis and the launch of a joint appeal to the donors. This experience, conducted in accordance with the Seville Agreement, was a source of valuable lessons in terms of both human and financial resources, and it will be evaluated with a view to defining more effective joint guidelines for the future.

On a more technical level, the ICRC's Finance Division introduced a new financial system in 1999, giving the organization the means of drawing up reliable financial data adapted to a high-quality internal and external reporting system. This development is part of the establishment and implementation by the ICRC of enterprise resource planning, which aims to equip the organization with lasting computer applications and thereby enable it to meet financial and management needs and to obtain trustworthy and shared data by transmitting them between the different services providing operational support.

Jacques Stroun

Director of Human Resources and Finance

#### **HUMAN RESOURCES**

The objective of the Human Resources Division is to recruit, train and develop ICRC staff members with a view to ensuring that the organization can call on a sufficient number of appropriately trained staff to conduct its operations.

In quantitative terms, 1999 was marked by a considerable increase in the need for experienced staff on account of numerous operational developments, such as the crises in Kosovo and East Timor, the reopening of the ICRC delegation in Burundi, the resumption of the conflict in Angola and the start of new activities in certain contexts (Myanmar, the Solomon Islands, etc.). A recruitment drive was launched, but it nevertheless proved difficult to fill all field positions, and the ICRC was obliged to deploy staff based at headquarters and to transfer staff members from other operations.

In qualitative terms, the many changes undergone by the ICRC in recent years reflect the changing nature of humanitarian action itself, which has become more diverse, the focus of media attention and increasingly technical and specialized. These changes require greater know-how and expertise, for which the ICRC turns to specific professions and disciplines.

This development has also highlighted the need for more forward planning in respect of staff and posts in order to ensure, in the short and medium term, that individuals are available who are highly experienced and appropriately trained.

In response to these challenges, the ICRC launched a number of projects two years ago aimed at improving the various human resources processes, in particular the recruitment, training, assessment, assignment and development of its staff. Consequently, a new system of skills management and a new wage policy developed in 1999 will gradually be introduced in 2000, enabling the ICRC to meet future requirements for the right numbers of well-trained staff more effectively, in particular by encouraging staff members to acquire know-how and seek professional challenges. An essential first step in implementing these projects was a detailed and systematic assessment of the ICRC's requirements and assets in terms of human resources, and an external consultant was therefore commissioned to carry out an evaluation both at headquarters and in the field. The recommendations made in the evaluation will be used to make any adjustments still required to improve the ICRC's effectiveness in terms of human resources.

#### Recruitment

A particular effort was made to recruit staff in 1999 to meet the new and considerable needs arising from the ICRC's operations.

Over 300 new staff members were hired (122 delegates, 32 administrators, 21 secretaries, 19 interpreters, 53 medical and paramedical specialists and 58 engineers, technicians and computer specialists).

Furthermore, the National Societies of 24 countries continued to provide substantial support for ICRC operations by seconding staff to them. Thus, 498 people went on short- or long-term ICRC missions, including 177 in delegated projects. Throughout the year, an average 260 National Society staff thus made significant contributions to the ICRC's work.

## **Training**

In 1999, the network of regional training centres set up in the field (Amman for Europe and the Middle East, Bogotá for Latin America, Colombo for Asia, and Nairobi for Africa) was extended and consolidated. The centres organized 13 introductory training courses for over 300 expatriate and local staff members. They also met the training needs of the delegations in their respective regions.

In Geneva, 227 staff members leaving on their first field mission took part in eight introductory training courses. A further 50 staff members attended three other courses organized jointly with the Federation at the respective headquarters of the two institutions.

A new concept of further training known as the "consolidation phase" was introduced. The objective is to increase the leadership skills of line managers at the right time and in accordance with the responsibilities they are given. Nine modules of the new cycle were carried out in 1999, three of them in the field.

Twenty basic training courses organized jointly with the participating National Societies and the Federation prepared 600 participants for international missions. A course specifically on the Seville Agreement was also run several times at head-quarters and in certain National Societies.

Relations with those in charge of training at other humanitarian organizations (the United Nations, non-governmental-organizations) and with universities setting up humanitarian programmes were maintained and intensified.

Individualized training of staff members was the focus of a special effort in 1999, during which a unit specializing in individual counselling was set up. The unit responded to around 130 requests for individual training from staff members at headquarters and in the field. The number of such requests is rising steadily.

Finally, renovation work on the ICRC's future training centre in Ecogia, near Geneva, started in July. The centre is due to open in January 2001.

#### Internationalization

The ICRC must be able to call on staff members with the appropriate skills, and to that end it decided in 1993 to extend its catchment area for recruitment both via the National Societies and by recruiting directly outside Switzerland. Since then the proportion of non-Swiss staff members has grown constantly, and now stands at  $35\,\%$  at headquarters and in the field.

## Management of local staff members

The ICRC pursued its policy of enhancing the participation of local staff members, who can now rise to positions of responsibility. The aim of the policy is to improve the effectiveness of ICRC operations by making optimum use of the skills of local staff. The policy is two-pronged:

- each delegation establishes a policy it can implement in accordance with its employees' potential and the context in which it works;
- delegation employees occupying positions traditionally held by expatriates are managed from the administrative point of view by the Human Resources Division at headquarters and are subject to the rights and obligations inherent in their function.

#### IN 1999, ON AVERAGE, THE ICRC HAD:

- 1,160 expatriate staff, including 260 seconded by National Societies;
- 7,596 local employees under ICRC contract;
- 600 staff working at beadquarters, including nine seconded by National Societies.

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# **OPERATIONAL SUPPORT SERVICES**

For example, 77 delegation employees conducted missions outside their base delegation in 1999. At present, 27 delegation employees are on mission.

#### Staff health

The Staff Health Unit set up in 1999 is made up of four people. It is not strictly speaking a health service per se, but rather a coordinating body for the various activities linked to staff health. It operates in close cooperation with the security and stress unit and with the ICRC's medical advisers. Its principal activities are as follows:

- to brief delegates leaving for the field on health issues (1,130 interviews in 1999);
- to debrief delegates returning from mission (1,088 interviews in 1999);
- to take part in the basic training of delegates;
- to conduct field missions with a view to assessing problems of health and psychological support;
- to help draw up the ICRC's health policies.

#### NATIONAL SOCIETY STAFF SECONDED TO ICRC OPERATIONS, BY COUNTRY

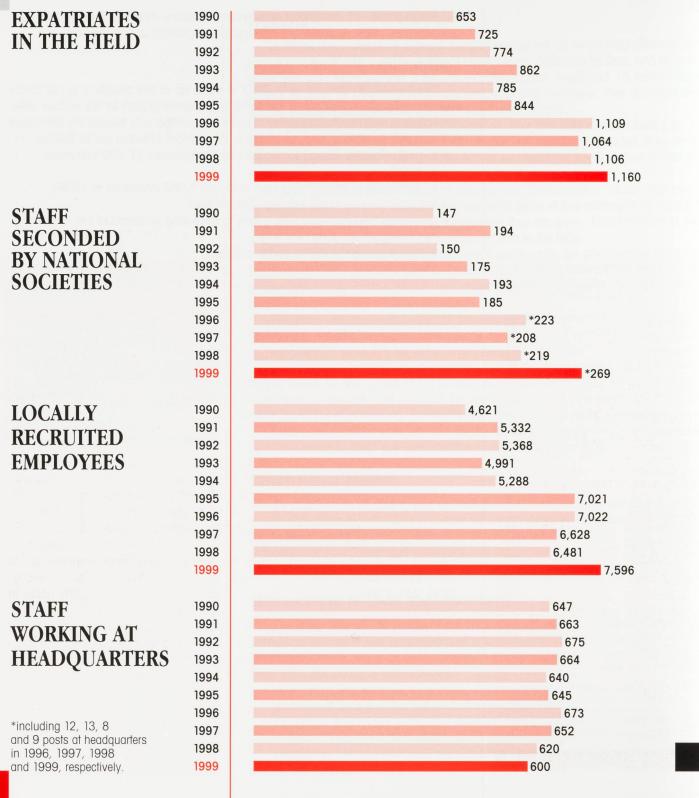
Australia:	52
Austria:	5
Belgium:	15
Canada:	54
China	1
Denmark:	19
Fiji	1
Finland:	35
France:	20
Germany:	43
Greece:	3
Iceland:	12
Ireland:	9
Italy:	3
	22
Japan:	
Netherlands:	33
New Zealand:	16
Norway:	53
Republic of Korea	1
Spain	5
Sweden:	21
Switzerland:	7
United Kingdom:	57
United States:	11

N. B. This list shows the number of people seconded and not the number of posts. The breakdown according to activity is as follows: delegates, 20%; bealth, 40%; logistics, 11%; relief, 7%; other, 5%; delegated projects, 17%.

498

TOTAL:

# PROGRESSION OF STAFF REQUIREMENTS 1990-1999



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400

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## **EXTERNAL RESOURCES**

### Record budgets and contributions

The 1999 budget year was marked by expenditure rates that picked up steadily as the months went by. Although the initial Emergency Appeals were slightly lower than in 1998, in the course of the year the ICRC was called on to respond to a succession of crises that, while they had been anticipated, still retained a measure of unpredictability. As a result, it reviewed its objectives 11 times, increasing 10 operational budgets and reducing one. This brought its field budget to an unprecedented year-end total of 911.7 million Swiss francs.

One invariable common to each budget extension was the high proportion of assistance programmes, which rose from 47% of the initial total budget (312 million Swiss francs) to 58% (526 million) of the final total budget. In spite of this increase, the budget for assistance programmes was proportionately lower than in 1993, which held the previous record for field budgets, when operations in Somalia and the Balkans had led to a rise in the proportion of assistance programmes to over 70% of total expenditure. This confirmed the trend mentioned in previous Annual Reports, i. e. an increase in the share of programmes focusing on core activities more specific to the ICRC, such as protecting detainees and civilians, restoring family links and promoting international humanitarian law.

The cumulative deficit at the end of 1998 stood at 2 million Swiss francs and was thus considerably lower than in previous years (there had been a record deficit in 1997 of Sfr 24.9 million). On the other hand, the implementation rate was particularly high in 1999, reaching 84%. Only three operations - Sierra Leone, Burundi and the Republic of the Congo - had relatively low implementation rates, to a large extent because of the severe political and security constraints prevailing in these countries and the subsequent frequent suspension of certain ICRC activities.

The record amount of the cumulated appeals (Sfr 1.054 billion for both the head-quarters and the field appeals) was matched by the generosity of donor response. The excellent coverage thus provided enabled the ICRC to carry out all planned activities and to finish the year in the black. As in the past, however, the fact that it did not know when it would actually receive the contributions posed a problem, with the organization having to wait until late in the year for confirmation that spending commitments would be covered. In 1999, the overwhelming donor response to the Balkans crisis during the first half of the year resulted in a steady deceleration in payments during the second half. The cash-flow situation was particularly acute in December, when spending commitments had to be respected, and many pledges were only received during the first quarter of the following year. Between January and March 2000, therefore, a period of the year in which payments of contributions are usually reduced and therefore substantially lower than the volume of disbursements, the ICRC was obliged more than once to run on an overdraft.

### CONTRIBUTIONS RECEIVED FOR FIELD AND HEADQUARTERS BUDGETS

in cash, kind and services in 1999 by donor category (excluding assets)

GOVERNMENTS

610,645,225

**EUROPEAN COMMISSION** 

63,568,531

INTERNATIONAL ORGANIZATIONS

1,266,399

SUPRANATIONAL ORGANIZATIONS

251,415

NATIONAL SOCIETIES

131,741,238

**PUBLIC SOURCES** 

5,060,833

PRIVATE SOURCES

23,445,254

**GRAND TOTAL** 

Sfr 835,978,895

# The first-ever integrated appeal in response to the Balkans crisis

On 7 April 1999, the International Federation of Red Cross and Red Crescent Societies and the ICRC launched the Integrated Appeal of the International Red Cross and Red Crescent Movement in response to the crisis in the Balkans. The initial appeal covered the period 1 April to 30 September. A Revised Integrated Appeal launched on 25 July extended that period to 31 December 1999. Both the Federation and the ICRC had, however, included programmes linked to the Balkans crisis in their respective 1999 Emergency Appeals, launched in January 1999. The total appeal figure for the ICRC's three country programmes in Albania, the former Yugoslav Republic of Macedonia and the Federal Republic of Yugoslavia amounted to Sfr 33,978,555 (not counting the contingency or budgetary reserves, but including contributions in kind and services). In order to reconcile the yearly appeal figures with those of the two subsequent integrated appeals for the Balkans in the simplest and most transparent manner, it was decided that the initial 1999 Emergency Appeals should cover only the period from January to March 1999. As a result, the budget figures for those three country programmes were revised downwards, i. e. reduced to a cash budget of Sfr 5,171,715, corresponding to actual expenditure incurred during the first three months of 1999

This large-scale operation met with a very favourable response from the donors. The ICRC was also pleased to note that most donors respected its instructions for non-earmarked or regional contributions, proving that this was possible. In order to cope with the increased workload created by the generous amount of contributions in kind, an extra staff position was created at the ICRC with a view to ensuring effective and efficient management by both institutions of goods on their way from the donors to the field.

In terms of fundraising, the Movement's first experience of an integrated appeal, while positive from many points of view, revealed how difficult it was to standardize the ICRC and the Federation's fundraising and reporting practices.

## Fund-raising process restructured

In response to the recommendations of the Avenir project, which called on the ICRC to diversify its sources of funding so as to consolidate its donor base, the External Resources Division carried out a restructuring process in 1999. Five working groups (Funding Strategy, Internal Coordination, Communication with Donors, Management Tools and Human Resources) drew up an overall funding strategy, listed the organizational means required and established a plan of action with a view to giving the ICRC a fundraising policy, and thereby the financial means of carrying out its mission, that safeguarded its independence, reflected institutional strategy and objectives, and could be adapted to the changing donor environment. The following long-term objectives were set:

 predictability: secure advance funding commitments from major donors so as to ensure more accurate medium-term (2-3 years) financial planning for ICRC activities;

#### **BALKANS CRISIS**

**PROTECTION** 

12,597,334

**ASSISTANCE** 

133,415,892

PREVENTIVE ACTION

1,908,595

COOPERATION WITH NATIONAL SOCIETIES

1,810,507

**OVERHEADS** 

6,738,613

**GENERAL** 

2,018,859

TOTAL EXPENDITURE Sfr 158,489,800

- diversification: broaden the ICRC donor base and obtain financial support from new budgetary lines among confirmed donors, reach new potential donor governments and obtain funding from a wider variety of private sources;
- flexibility: reduce the number of strings attached to contributions and earmarking constraints, and work towards standardization of donor requirements of the ICRC (e. g., in terms of reporting and submission procedures).

The strategy adopted was based on the three traditional pillars of ICRC funding: the governments, the National Red Cross and Red Crescent Societies, and private donors. The fact that the Movement's components launched an integrated appeal in 1999 should not be considered as laying the ICRC's funding principles open to question. Such appeals, drawn up in the framework of the Seville Agreement, will be managed on a case-by-case basis. Lastly, the financial strategy reflects the new management methods put in place by the ICRC, in particular, planning for results and impact evaluations; those methods will be incorporated into marketing, communication and reporting processes, as the 1999 Emergency Appeals already did.

## Sources of funding and specific initiatives

- As a long-term follow-up to the 1997 and 1998 special appeals entitled "Assistance for Mine Victims", which proved very successful, the ICRC launched a special appeal of Sfr 105 million to seek financial coverage of its mine-related activities for a five-year period (1999-2003). The activities described in the appeal will form an integral part of the ICRC's field and headquarters budget over the next five years. The five-year approach represents a departure from the ICRC's usual yearly budget and appeals cycle, but was felt to be a way of ensuring that the new budgetary lines made available by both governments and supranational donors as part of the momentum created by the Ottawa treaty do not run dry; indeed, anti-personnel landmines remain a problem in many contexts and assistance for mine victims will be needed for years to come.
- The ICRC signed a three-year partnership agreement with Britain's DFID,\* for the purpose of strengthening ICRC operational capabilities in the spheres of protection, assistance and preventive action. The partnership, which also involves the British Red Cross, will provide the ICRC with £15 million (about Sfr 38 million) per year, an amount which is unearmarked except for £4 million for the ICRC's global prevention work. Under the partnership, DFID staff will make two annual visits to ICRC delegations, and the ICRC will report to DFID on previously agreed key strategy and on activity impact indicators.
- During 1999, participating National Societies ran 49 projects delegated to them within the context of ICRC operations, and 34 bilateral projects under ICRC coordination. The participating National Societies were especially active in the Balkans, with 23 delegated and 34 bilateral projects, and specifically in the Federal Republic of Yugoslavia, owing to the success of their fundraising campaigns during the Kosovo crisis. One project was in the field of dissemination, all the rest were assistance programmes. Such projects represented a total contribution to ICRC budgets of Sfr 27.1 million, of which 16.4 million for the Balkans.

<sup>\*</sup> DFID: Department for International Development

- ICRC private fund-raising activities also had a record year, with the ICRC donating some of the funds raised for the Balkans to the Federation. Support for National Society fund-raising campaigns, especially for the Balkans and other major conflict areas, resulted in the forging of closer ties and generated more funds. Particularly successful fund-raising efforts are detailed below.
  - a) The crisis in the Balkans made a huge impact on efforts to raise funds from private donors. Individuals, who for the first time also had the possibility to donate over the Internet, reacted promptly and generously to the Movement's Integrated Appeal, as did several foundations and corporate donors. Rotary International launched an appeal to all its members worldwide, asking for donations to the Movement's projects. The response was overwhelming.
  - b) Donations for victims of anti-personnel mines increased steadily throughout the year. The Swiss Rotarians and several districts in Germany continued to provide substantial support, and the UEFA\* maintained its considerable backing for the prosthetic/orthotic centres in Georgia and Uganda. In addition, a new partnership was launched with Soroptimist International.
  - c) The ICRC approached corporate sponsors for coverage of the costs of the major event held on 12 August 1999¹ to mark the 50th anniversary of the Geneva Conventions.

## Communicating with the donors

The ICRC spared no effort throughout the year to inform donors about topics of general or more immediate interest, involving operational representatives from all levels. Some of the steps taken are listed below.

- ICRC staff had direct contacts and networked extensively with the organization's
  donor community. Representatives of the Permanent Missions in Geneva were
  briefed in 11 meetings held at ICRC headquarters on specific country operations,
  developments in the financial situation and budgets for 2000. Regular contact
  was maintained with governments and National Societies, not only in Geneva,
  but also in the respective capitals and increasingly in the course of donor visits
  to ICRC field operations.
- Although the ICRC was not part of the CAP\* developed by OCHA,\* it made sure
  that its objectives in the field were in line with those of United Nations agencies
  and NGOs working in the humanitarian sphere. The ICRC also participated in the
  global launch of the UN Consolidated Inter-Agency Appeals in Geneva on 23 and
  24 November, presenting the donor community one month ahead of the
  launch date with a summary of the 2000 Emergency Appeals and a plan of
  action for countries also covered by the CAP.
- The US Permanent Mission in Geneva hosted an informal meeting on 16 April between ICRC representatives at the highest working level and the ICRC's donor support group. The main topic of discussion was the findings of two teams of donor representatives who conducted a review of ICRC programmes in Georgia and Colombia between 9 and 15 April. The following were identified as areas in
- \* UEFA: Union of European Football Associations
- See pp. 348-350.
- \* CAP: Consolidated Appeal Procedure
- \* OCHA: United Nations Office for the Coordination of Humanitarian Affairs

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# OPERATIONAL SUPPORT SERVICES

which donors might provide greater support for the ICRC's work: resolving the relief-to-development gap, thereby enabling the ICRC to pull out of longer-term assistance programmes; making representations on the ICRC's behalf for access to detainees or conflict areas; encouraging greater coordination/cooperation of National Societies with the ICRC; cutting down on earmarking and the demand for separate reporting; and using the same evaluation methods as the ICRC. The ICRC, for its part, expressed appreciation for the review, which had been particularly helpful in calling attention to forgotten conflicts, recognizing the efforts of ICRC staff in the field and providing management suggestions to headquarters. It was decided to continue this exchange of views on a regular basis, once a vear.

 In June the ICRC convened the third Humanitarian Forum at the Wolfsberg Centre, Switzerland, with a view to fostering dialogue between high-level humanitarian and political players by encouraging an informal exchange of views and a spirit of openness. The central theme this year was the protection of the victims of armed conflicts against the backdrop of the 50th anniversary of the Geneva Conventions, discussed from three standpoints: protection as seen by the victims, by humanitarian organizations, and by governments. The Forum was attended by approximately 60 representatives of major humanitarian organizations - both United Nations agencies (UNHCR, UNICEF, the WFP,\* DPKO\*) and NGOs (ICVA,\* InterAction, the Steering Committee for Humanitarian Response) — and senior officials responsible for humanitarian affairs in the main donor governments. Officials from various regional organizations (NATO, the Council of Europe, the European Commission) also participated, as did a number of individuals chosen for their specific area of expertise. The discussions were again informal, promoting greater freedom of expression than is usual in such fora.

 The Federation and the ICRC again organized two week-long meetings in Geneva for about 30 representatives of National Societies playing an active role in international humanitarian operations. The meetings focused on strengthening dialogue between the Movement's components, in particular on management issues or matters directly related to field operations (e. g., human resources, evaluation of programme impact).

• A vigorous effort was made to keep donors regularly and adequately informed of the activities, thinking and concerns of the ICRC by means of a consolidated, standard reporting system. To that end, the Emergency Appeals (and consequently also the special and budget extension appeals) were restructured in the course of the year so as to reflect the ICRC's long- and medium-term objectives in a results-oriented approach. Specific information was provided in one special appeal concerning assistance for landmine victims and in seven budget extension appeals (one each for the Republic of the Congo, Iraq, Eritrea-Ethiopia, Angola and Colombia, and two for Indonesia). In addition to the two Federation/ICRC Integrated Appeals in response to the Balkans crisis, in September the ICRC sent donors a Renewed Emergency Appeal to supplement

<sup>\*</sup> WFP: World Food Programme

<sup>\*</sup> DPKO: UN Department of Peace-keeping Operations

<sup>\*</sup> ICVA: International Council of Voluntary Agencies

the 1999 Emergency Appeals launched earlier in the year. Interim information on all ICRC field activities was provided in Quarterly Reports, which were supplemented by about 50 updates that kept the donors abreast of developments in rapidly evolving emergency situations and of other developments in the humanitarian field. Finally, three Special Reports — "Uganda", "Mine action" and "Iraq — a decade of sanctions" — were produced to broaden understanding of the ICRC approach in specific geographical contexts and areas of activity.

## **FINANCE**

The new financial accounting system, which uses activity-based costing, was introduced at the beginning of 1999 at headquarters and in the field. It constitutes an important step in the two- to three-year process of setting up an integrated management system for support processes based on enterprise resource planning.

The new system will ultimately comply with international accounting standards. Because it requires most staff to provide direct information on actual work done, the activity-based costing approach calls for fundamental changes in staff habits, and its potential has yet to be fully realized. In 1999, financial data from the traditional financial accounting system and activity-based information from staff were fed into the new system but not yet exploited in the form of financial reporting. Once the new system is fully operational, it will provide quality information for the assessment, monitoring, evaluation and planning of activities throughout the ICRC and for internal and external reporting.

During the planning process carried out in autumn 1999 for the year 2000, budgets were more closely linked to objectives in terms of planned results and operational outcome. This is another move towards implementing a fully integrated management and financial cycle of planning, implementation and evaluation.

By the end of 1999, difficulties in the implementation of this ambitious project had been identified and a plan for further improvement and development in 2000 drawn up. The information, training and changes required to consolidate the system and produce the desired figures and tables were on the agenda for 2000 and beyond.

The war in the Balkans and the decision to launch an integrated Red Cross/Red Crescent operation in the region put a certain amount of strain on the new system. The Integrated Appeal had an impact on the financial cycle, and the ICRC consequently had to adjust its approach to the management of higher levels of financial risk and investment. The experience it gained would be used in 2000 to adapt and develop the management indicators and ratios crucial to monitoring fluctuations and controlling risks.

## FINANCIAL TABLES

With the introduction of the new financial system at the beginning of 1999, the presentation of accounts and financial tables underwent further changes. Significant progress was made in the gradual realignment of the ICRC's financial statements with international accounting standards.

#### The 1999 financial year

The year under review was an exceptional one marked by several events and trends which had unprecedented effects on the financial cycle. Operational planning for 1999, decided at the end of the previous year, resulted in the launch of an initial emergency appeal for field operations amounting to 660.2 million Swiss francs. Unforeseen developments in many regions of the world prompted 11 revisions of the budget, bringing it to an all-time high of 911.7 million by the end of 1999. The largest budget extensions were required for the crisis in the Balkans, covering Albania, the Federal Republic of Yugoslavia and the former Yugoslav Republic of Macedonia; this brought the appeal for the region, initially 34 million, to 194.5 million Swiss francs. The budget for Angola rose by 42 million during the year to 54.1 million. Considerable upward revisions were also required for the Jakarta regional delegation (events in East Timor), the international conflict between Eritrea and Ethiopia, the northern Caucasus and the Republic of the Congo. Overall field expenditure surged to 713.1 million Swiss francs, a rise of 45% over the previous year.

The increase in expenditure generated by the Balkans crisis in spring was followed by an equivalent rise in contributions through the summer into early autumn. Generous support from donors in the form of contributions and pledges resulted in an excess of income for field operations of 7.6 million francs by the end of the year. However, this favourable outcome can be attributed more to the number and amount of pledges than to actual disbursement of funds during 1999. With pledged contributions now entered as income and accounts receivable, this led to the paradoxical situation of a positive result accompanied by a very tight cash position, especially towards the end of the year and continuing well into the first months of 2000. Outstanding pledges amounted to 133.3 million Swiss francs at the end of 1999.

Despite the spectacular growth in field operations, the initial headquarters budget increased only by a modest 1.78% to 142.8 million (allocations for risks, commitments and investments included). Headquarters expenditure (not including risks, commitments and investments) rose to 140.1 million as compared with 134.2 million the year before. This was mainly a direct effect of the sharp increase in field operations, which meant a heavier workload for support services in Geneva. The headquarters staff structure was also strengthened to allow implementation of strategic decisions under the Avenir project, with the aim of upgrading management methods and enhancing the ICRC's capacity to remain in phase with the changing environment. Part of the increase in expenditure is due to the onset of major depreciation of IT investments made in recent years.

The changes in the accounting policy in 1999 had notable effects on the statement of income and the balance sheet. Fixed assets in the field and inventories at the main distribution sites, which up to 1998 were recorded as expenditure, are now valued as assets. Also from 1999, all contributions pledged but not received by 31 December are included as income and accounts receivable in the balance sheet. On the liability side, the presentation and definition of reserves have been reviewed and substantially changed.

# FINANCIAL TABLES

# EXPENDITURE ACCORDING TO TYPE OF ACTIVITY IN 1999

including contributions in kind and services (in millions of Swiss francs)



**ASSISTANCE** 

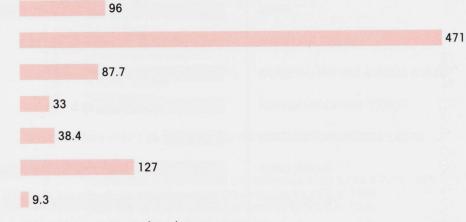
PREVENTIVE ACTION

COOPERATION WITH NATIONAL SOCIETIES

OVERHEADS

**GENERAL** 

ALLOCATION FOR RISKS, COMMITMENTS AND INVESTMENTS



**TOTAL: Sfr 862.4 MILLION** 

# FINANCIAL TABLES

## **EXPENDITURE BY REGION IN 1999**

including contributions in kind and services (in millions of Swiss francs)

ASIA AND THE PACIFIC

LATIN AMERICA AND THE CARIBBEAN

EUROPE AND NORTH AMERICA

MIDDLE EAST AND NORTH AFRICA

BALKAN CRISIS

**HEADQUARTERS** 

**AFRICA** 



**TOTAL: Sfr 862.4 MILLION** 

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- 2. Statement of income and expenditures in 1999
- 3. Cash flow statement for 1999
- Notes to the financial statements as at December 31, 1999
   Report of the auditors
- 5. Headquarters financial structure in 1999
- 6. Field expenditure and income in 1999
- 7. Contributions in 1999
  - 7.0 Summary of all contributions
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  - 7.2 European Commission
  - 7.3 International organizations
  - 7.4 Supranational organizations
  - 7.5 National Societies
  - 7.6 Public sources
  - 7.7 Private sources
- 8. Contributions in kind, in services and to delegated projects in 1999
- 9. Relief and medical assistance tables
  - 9.1 Contributions in kind received and purchases made by the ICRC in 1999
  - 9.2 Relief and medical supplies dispatched by the ICRC in 1999
  - 9.3 Relief and medical supplies distributed by the ICRC in 1999
- 10. Special funds
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  - 10.2 Augusta Fund
  - 10.3 Florence Nightingale Medal Fund
  - 10.4 Clare R. Benedict Fund
  - 10.5 Maurice de Madre French Fund
  - 10.6 Omar El Muktar Fund
  - 10.7 Paul Reuter Fund
  - 10.8 Special Fund for the Disabled

# 1. BALANCE SHEET AS AT DECEMBER 31, 1999

85,661 29,847 148,682 14,867 5,373 284,430 18,701 0 87,407 390,538 87 15,508 102,939 16,845 135,292 10,122 26,307	75 69,654 17,011 8,300	97,93' 23,670' 8,733' 4,583' 38,700' 173,630' 31,353' 51,193' 288 27' 73 71,40 14,40 85,87' 8,30
29,847 148,682 14,867 5,373 284,430 18,701 0 87,407 390,538 87 15,508 102,939 16,845 135,292	27,480 72,926 14,537 3,689 216,556 3,538 31,359 75,609 327,062 731 75 69,654 17,011 86,740 8,300	23,670 8,733 4,583 38,700 173,630 32,08 31,353 51,193 288 27 73 71,40 14,40 85,87
29,847 148,682 14,867 5,373 284,430 18,701 0 87,407 390,538 87 15,508 102,939 16,845 135,292	27,480 72,926 14,537 3,689 216,556 3,538 31,359 75,609 327,062 731 75 69,654 17,011 86,740 8,300	23,67 8,73 4,58 38,70 173,63 32,08 31,35 51,19 288 27 73 71,40 14,40 85,87
148,682 14,867 5,373 284,430 18,701 0 87,407 390,538 87 15,508 102,939 16,845 135,292 10,122	72,926 14,537 3,689 216,556 3,538 31,359 75,609 327,062 731 75 69,654 17,011 86,740 8,300	8,73 4,58 38,70 173,63 32,08 31,35 51,19 288 27 73 71,40 14,40 85,87
14,867 5,373 284,430 18,701 0 87,407 390,538 87 15,508 102,939 16,845 135,292 10,122	14,537 3,689 216,556 3,538 31,359 75,609 327,062 731 75 69,654 17,011 86,740 8,300	4,58 38,70 173,63 32,08 31,35 51,19 288 27 73 71,40 14,40 85,87
5,373 284,430 18,701 0 87,407 390,538 87 15,508 102,939 16,845 135,292 10,122	3,689 216,556 3,538 31,359 75,609 327,062 731 75 69,654 17,011 86,740 8,300	38,70 173,63 32,08 31,35 51,19 288 27 73 71,40 14,40 85,87
284,430 18,701 0 87,407 390,538 87 15,508 102,939 16,845 135,292 10,122	216,556 3,538 31,359 75,609 327,062 731 75 69,654 17,011 86,740 8,300	173,63 32,08 31,35 51,19 288 27 73 71,40 14,40 85,87
18,701 0 87,407 390,538 87 15,508 102,939 16,845 135,292 10,122	3,538 31,359 75,609 327,062 731 75 69,654 17,011 86,740 8,300	32,08 31,35 51,19 288 27 73 71,40 14,40 85,87
0 87,407 390,538 87 15,508 102,939 16,845 135,292 10,122	31,359 75,609 327,062 731 75 69,654 17,011 86,740 8,300	31,35 51,19 288 27 73 71,40 14,40 85,87
87,407 390,538 87 15,508 102,939 16,845 135,292 10,122	75,609 327,062 731 75 69,654 17,011 86,740 8,300	51,19 288 27 73 7 71,40 14,40 85,87
15,508 102,939 16,845 135,292	75 69,654 17,011 86,740 8,300	73 73 71,40 14,40 85,87
15,508 102,939 16,845 135,292	75 69,654 17,011 <b>86,740</b> 8,300	73 71,40 14,40 <b>85,87</b>
15,508 102,939 16,845 <b>135,292</b>	75 69,654 17,011 <b>86,740</b> <b>8,300</b>	7 71,40 14,40 <b>85,87</b>
102,939 16,845 <b>135,292</b> 10,122	69,654 17,011 <b>86,740</b> <b>8,300</b>	71,40 14,40 <b>85,87</b>
16,845 <b>135,292</b> 10,122	17,011 <b>86,740</b> 8,300	14,40 <b>85,87</b>
13 <b>5,292</b> 10,122	<b>86,740</b> 8,300	85,87
	THE TOTAL PROPERTY.	8,30
26,307	20.070	
	30,079	30,07
104,323	92,323	92,32
82,871	82,006	47,68
9,881	5,604	2,00
5,757	6,146	6,14
1,585 <b>204,417</b>	1,567 <b>187,646</b>	1,56 <b>149,72</b>
12 500	12 500	12,50
		1,79
	0	.,,,
14,400	14,297	14,29
390,538	327,062	288,27
87	731	73
	12,500 1,797 103 14,400	12,500     12,500       1,797     1,797       103     0       14,400     14,297       390,538     327,062

# 2. STATEMENT OF INCOME AND EXPENDITURES IN 1999

	835,979	005.01
		625,61
4.3.13	-280,574	-272,83
	-26,144	-23,83
	-58,824	-48,85
		-52,22
		-111,89
STATE OF THE PARTY.	the state of the s	-29,16
		-54,00
AND MICH.		-6,44
		-599,26
		Apple to the second
	12,001	26,35
	2,716	
	7,548	7,42
	8,008	5
terational little di		95
		5,93
	21,542	14,36
	-4 684	-1,00
test and it is said		-59
		-3,85
		-5,45
	14,484	8,90
	26,485	35,25
Section 1	1 618	3,73
405		-16,39
4.3.5		-13,29
		-9,55
		25 - <b>35,25</b>
		-00,20
	103	
	4.3.5	-81,776 -240,269 -39,576 -69,073 -18,482 -9,260 -823,978  12,001  2,716 7,548 8,008 482 2,788 21,542  -4,684 -153 -2,221 -7,058  14,484  26,485  1,618 -18,389

# 3. CASH FLOW STATEMENT FOR 1999

Depreciation of property, equipment, intangibles Change of provision for doubtful accounts Chains on disposal of fixed assets, net Contributed assets Other income and expenditure, net Allocation/use of restricted reserves through designation by Assembly Charglus before changing in working capital Increase/decrease of current assets	4.3.7 4.3.3 4.3.7 4.3.12	1999 103 18,482 9,260 -974 -2,716 0	1998 0 6,446 0 0
excess of income over expenses Depreciation of property, equipment, intangibles Change of provision for doubtful accounts Gains on disposal of fixed assets, net Contributed assets Other income and expenditure, net Milocation/use of restricted reserves through designation by Assembly Eurplus before changing in working capital Increase/decrease of current assets	4.3.3	18,482 9,260 -974 -2,716 0	6,446 ()
Depreciation of property, equipment, intangibles Change of provision for doubtful accounts Gains on disposal of fixed assets, net Contributed assets Other income and expenditure, net Milocation/use of restricted reserves through designation by Assembly Surplus before changing in working capital Increase/decrease of current assets	4.3.3	18,482 9,260 -974 -2,716 0	6,446 0 0
Change of provision for doubtful accounts Gains on disposal of fixed assets, net Contributed assets Other income and expenditure, net Allocation/use of restricted reserves through designation by Assembly Surplus before changing in working capital Increase/decrease of current assets	4.3.3	9,260 -974 -2,716 0	
Gains on disposal of fixed assets, net Contributed assets Other income and expenditure, net Allocation/use of restricted reserves through designation by Assembly Surplus before changing in working capital ncrease/decrease of current assets	4.3.7	-974 -2,716 0	0
Contributed assets Other income and expenditure, net Allocation/use of restricted reserves through designation by Assembly Surplus before changing in working capital ncrease/decrease of current assets		-2,716 0	0
Other income and expenditure, net Allocation/use of restricted reserves through designation by Assembly Surplus before changing in working capital ncrease/decrease of current assets		0	
Allocation/use of restricted reserves through designation by Assembly Surplus before changing in working capital ncrease/decrease of current assets	4.3.12		
Surplus before changing in working capital increase/decrease of current assets	4.3.12		-355
ncrease/decrease of current assets		16,771	12,656
		40,926	18,747
Increase/decrease of short term liabilities		-89,397	13,927
HICHERSE/GECIEUSE OF SHOTT JEITH HADIMES		33,119	-6,061
Increase/decrease of operations with temporary deficit financing	4.3.5	-15,163	13,298
Decrease/increase of donors' restricted contributions for specific operations	4.3.11	-3,772	9,557
		-34,287	49,468
Cash flow from investing activities			
Investment in fixed assets	4.3.7	-33,795	-18,170
Proceeds on disposal of fixed assets	4.3.7	7,205	289
Investment in financial assets		0	-63
Proceeds on disposal of financial assets	4.3.6	31,359	C
		4,769	17.04
		4,709	-17,944
Cash flow from financing activities		000	200
Reimbursement of long-term liabilities	1 1 1 1 1	-200	-200
Increase of long-term loan for new training center		2,022	C
		1,822	-200
Net variation of cash and bank deposits		-27,696	31,324
Cash and cash equivalents, net at beginning of year		97,849	66,525
Cash and cash equivalents, net at end of year		70,153	97,849
Figures for 1999 are after re-statement and re-classification.			
	4.77.10		
	6		
	730		

#### 4.1 Activities

The International Committee of the Red Cross, founded in Geneva in 1863 and formally recognized in the Geneva Conventions and by the International Conferences of the Red Cross and Red Crescent, is an independent humanitarian organization having a status of its own.

The ICRC's principal tasks consist of:

- in connection with internal strife, international and non-international armed conflict, and their aftermath:
  - activities for persons deprived of their freedom;
  - protection and relief (in the form of medical supplies, drinking water, food and shelter) for the civilian population;
  - restoration of family links;
- at all times:
  - development of and respect for international humanitarian law;
  - promotion and dissemination of humanitarian law and of the principles of the International Red Cross and Red Crescent Movement;
  - humanitarian diplomacy.

These financial statements include activities of the Geneva headquarters, and all ICRC delegations.

### 4.2 Significant accounting policies

#### 4.2.1 Basis of presentation

Inventories

Fixed assets

The financial statements are presented in accordance with Swiss law and the statutes of the ICRC.

For the year ended December 31, 1999, the ICRC has prepared its financial statements in order to realign them more closely to International Accounting Standards (IAS).

#### 4.2.2 Changes in accounting policies

The main changes in accounting policies concern fixed assets and inventories at the principal distribution centers that were recorded up to 1998 directly as expenditures and are now recognized as assets. The changes were made by re-stating the balance sheet at December 31, 1998 to include the following increases in asset values:

Sfr '000 9,902 24,418

Another change in 1999 was to include in income and accounts receivable all contributions pledged but not received less a provision for collection risks. Assets at December 31, 1998 were re-classified to include in accounts receivable contributions pledged at that date and collected by January 14, 1999 and operations with temporary deficit financing covered by outstanding pledged contributions.

The changes of the accounting policies led to the renaming of some balance sheet captions and re-classification of comparative figures for 1998.

#### 4.2.3 Cash and cash equivalents

The ICRC considers cash on hand, amounts due from banks and short-term time deposits with banks to be cash or cash equivalents.

#### 4.2.4 Securities

Investment securities are recorded at their purchase value in the case of shares, and at par in the case of bonds

#### 4.2.5 Accounts receivable

The recognition of the main positions of the receivables is as follows:

- Pledges at the moment of a written confirmation
- · Commercial and National Societies in the moment when the service or basic expenditure is fulfilled or the ownership is transferred

A provision on the outstanding amounts has been created to cover the estimated risks.

#### 4.2.6 Inventories

Inventories held at headquarters, and the principal regional distribution centers are considered as uncommitted stocks and are recorded at cost. Expenditures are recognized at the moment of the delivery or consumption of these stocks. Inventories held at other locations are considered as committed and are included in expenditures.

#### 4.2.7 Operations with temporary deficit financing

This position relates to expenditures in the field financial structure which are not covered by contributions already received or pledged.

#### 4.2.8 Property, equipment, software

Assets are capitalized when they are used exclusively for the ICRC and when the following limits are reached for individual asset amounts:

Real estate all

Equipment and vehicles Sfr 10,000 Software Sfr 500,000

Applicable straight-line depreciation periods:

in Switzerland other countries

Real estate 50 years 10 years Equipment and vehicles 5 years 5 years Software 5 years 5 years

#### 4.2.9 Donors' restricted contributions

Some contributions received by the ICRC are earmarked for specific usage. At the end of the financial year, any such funds which have not yet been spent are recorded under this heading. In case the funds cannot be used, the ICRC either obtains approval for a reallocation of those funds for a different usage or reimburses them to the donor.

#### 4.2.10 Restricted reserves designated by the Assembly

#### Operational risks reserve

This concerns reserves relating to insufficient operational funding, equipment insured by delegations and commercial disputes. The reserve for insufficient operational funding is estimated at an average of two and a half months of cash expenditures of the last five years.

#### Assets reserve

The ICRC sets aside funds for capital expenditure on real estate and equipment, in order to be able to make investments essential for its operations regardless of short-term financial fluctuations. This reserve includes the revaluation and restatement of fixed assets and inventory of a total value of Sfr 34.3 millions.

#### Financial risk reserve

This covers the risks of exchange rate and price fluctuations in securities.

#### Human resources reserves

This covers staff commitments of the ICRC's liabilities under the Collective Staff Agreement.

#### Specific projects reserves

Allocations for specific projects to be undertaken are made in anticipation of the events taking place; such as the International Conference of the Red Cross and Red Crescent, and studies concerning the Red Cross Emblem.

#### 4.2.11 Recognition of contributions

Pledges are recognized on receipt of a written document from all the donors.

Contributions that are based on contracts for specific projects (e.g. European Union, projects delegated to National Red Cross and Red Crescent Societies) are recognized in the moment when the expenditure is incurred.

The following contributions are recognized upon receipt of the cash collection:

- Private sources, associations and companies
- Legacies
- Gifts

Contributions in kind (goods) and in services (in the form of means of transport or rent) are recognized on receipt of the goods or service. For each contribution received in kind or in services, an equal amount is entered under both income and expenditure.

Contributions in kind for fixed assets are recorded under other income with an offsetting amount in fixed assets. The ICRC considers those contributions not together with the other kind contributions, as no equal expenditures are recorded in the accounts. Depreciation of such assets is in operational expenditures in the same manner as for purchased fixed assets.

The value of contributions in kind is determined by the donor's estimation of the value of the goods, allowing for the cost of transport to the final destination. The market value may not be exceeded.

The value of service contributions in the form of staff is estimated by determining the real cost that would have been incurred had the contribution not been made. In the case of staff seconded to the ICRC, the estimated value consists of the salary plus the social security and insurance contributions paid by the ICRC for the position concerned. From this value all personnel costs paid by the ICRC to the persons concerned have been deducted to give the value of service recorded.

#### 4.2.12 Translation of foreign currencies

Monetary assets and liabilities are translated into Swiss francs at the rate applicable at the year-end, except for securities denominated in foreign currencies, which are converted at the historical rate of exchange. Income and expenditure statement items are converted at monthly exchange rates and any differences included under other income and expenditure. The net result of the translation has been attributed to the financial risks reserve.

The principal rates of exchange are shown below:

	Closing rate of exchange		Average rate of exchang		
	1999	1998	1999	1998	
USD	1.5870	1.3720	1.4968	1.4547	
DEM	0.8199	0.8257	0.8187	0.8255	
GBP	2.5600	2.2700	2.4150	2.4050	
FRF	0.2445	0.2462	0.2441	0.2470	
EUR	1.6035	1.6200	1.6012	1.6250	

## 4.3 Additional details relating to the financial statements

This section provides a breakdown of the main items on the balance sheet. All figures are in Swiss francs '000 (Sfr) and represent a consolidation of the headquarters and field financial data. The 1998 figures represent the restated status.

#### 4.3.1 Cash and cash equivalents

		1999	1998 restated
	Cash and bank accounts	44,900	15,756
	Time deposits	40,761	82,168
		85,661	97,924
4.3.2	Securities		
	Securities	25,978	21,075
	Other current assets	3,869	6,405
		29,847	27,480
	Market value of securities	36,039	36,787

# ANNUAL REPORT 1999

31,359

0

## 4. NOTES TO THE FINANCIAL STATEMENTS AS AT DECEMBER 31, 1999

#### 4.3.3 Accounts receivable

Pledges	133,332	60,676
Commercial	5,535	3,099
Governments	33	0
National Red Cross and Red Crescent Societies, organizations, foundations and funds	11,941	4,621
Withholding taxes	134	264
Guarantee deposits	841	705
Social security and insurance contributions	1,715	1,786
Suppliers' advance payments	1,416	436
Advance payments to expatriates on mission	3,195	1,539
Provision for doubtful accounts	-9,460	-200
	148,682	72,926

As 1999 is the first year with recording of pledges (promised contributions), the provision for doubtful accounts has been increased by Sfr 9,260 from Sfr 200 to Sfr 9,460.

#### 4.3.4 Inventories

Inventories Provision for depreciation of medical supplies	16,867 -2,000 <b>14,867</b>	16,537 -2,000 <b>14,537</b>
Reclassified by category of goods as follows:  - Relief  - Medical and prosthetic/orthotic  - Water and sanitation  - Other	4,641 4,875 3,495 3,856 <b>16,867</b>	6,477 3,096 4,146 2,818 <b>16,537</b>

#### 4.3.5 Operations with temporary deficit financing

Non-earmarked balances brought forward (country level)	17,529	3,538
Earmarked balances brought forward (country level)	1,172	0
Lumanoa baanoo bioagii isiwa.a (asa) isisay	18,701	3,538

The increase of balances by Sfr 15,163 in 1999 has been offset by the reclassification of pledges received in 1999 to cover operations with temporary deficit financing at December 31, 1998 of Sfr 28,549 to give an overall net decrease for 1999 amounting to Sfr 13,386.

Operations are considered as a deficit financing when the contributions do not cover the expenditures. As long as contributions are remitted for a specific operation at the country level they are defined as non-earmarked. Below this level they are considered as earmarked.

#### 4.3.6 Financial assets

The deposit has been reimbursed on September 30, 1999

#### 4.3.7 Property, equipment, software

		Equipment			
	Land and	and		Work in	
	buildings	vehicles	Software	progress	Total
Historical acquisition costs					
Balance at December 31, 1998	42,207	26,771		17,085	86,063
Restatement	1,352	76,652			78,004
Additions	387	24,907		11,217	36,511
Disposals		-19,299			-19,299
Transfers			12,640	-12,640	0
Balance at December 31, 1999	43,946	109,031	12,640	15,662	181,279
Accumulated depreciation and value adjustments					
Balance at December 31, 1998	-9,503	-25,369			-34,872
Restatement	-1,307	-52,279			-53,586
Charge for the year	-1,319	-12,399	-4,764		-18,482
Disposals		13,068			13,068
Balance at December 31, 1999	-12,129	-76,979	-4,764	0	-93,872
Net book value as at December 31, 1998 (after restatement)	32,749	25,775	0	17,085	75,609
Net book value as at December 31, 1999	31,817	32,052	7,876	15,662	87,407

Based on the changing of the accounting policies the worldwide fixed assets have been restated at standard costs and accumulated depreciation has been taken into account.

One of the buildings at the headquarters in Geneva is subject to a mortgage note tendered as collateral for the respective building.

#### 4.3.8 Accounts payable

	Governments	10,745	9,087
	National Red Cross and Red Crescent Societies, organizations, foundations and funds	1,260	500
	Suppliers	29,831	11,117
	Social security and insurance contributions	38,014	25,390
	Staff vacation accrual	21,686	22,736
	Sundry items	1,403	824
	r 1981 (n.C.) Pegasag ne argaminessada nan ya kesin nada sun 1989a da 1971 da 1982 e. An Basasa en mela at 1982 HC 192 in 2001 - 1972 an Amerika na analas 1972 in 1972 an an	102,939	69,654
4.3.9	Accrued expenses and deferred income		

Accrued expenses	16,827	16,512
Prepaid contributions	18	499
En et ann durant so.	16,845	17,011

#### 4.3.10 Long-term liabilities This position comprises two loans.

One loan of Sfr 8,100 relates to one building at the headquarters in Geneva. Interest amounted to Sfr 425 in 1999 (Sfr 436 in 1998).

10,122

8,300

The other loan is interest free and has been granted for the new training center in Geneva.

#### 4.3.11 Donors' restricted contributions

Non-earmarked balances brought forward (country level)	20,720	16,086
Earmarked balances brought forward (country level)	5,587	13,993
	26,307	30,079

Contributions are defined as non-earmarked as long as they are remitted for a specific operation at the country level. Below this level they are considered as earmarked.

Donors' restricted contributions that could not cover specific expenditures are carried forward to the following year. In case the ICRC meets an overfinancing for a specific operation, another operation can be suggested to the donor. In case of overfinancing the donor may also ask for a reimbursement of the donation. In 1999 contributions of Sfr 405 were reimbursed (Sfr 2 in 1998).

#### 4.3.12 Restricted reserves through designation by the Assembly

	Operational risk reserve	Assets reserve	Financial risk reserve	resources reserve	projects reserve	Total
Balance as at December 31, 1998 Restatement of assets and inventories	92,323	47,686 34,320		6,146	1,567	153,326 34,320
Use/release during 1999		-135		-1,251	-232	-1,618
Allocations 1999	12,000	1,000	4,277	862	250	18,389
Balance as at December 1999	104,323	82,871	9,881	5,757	1,585	204,417

The operational risk reserve contains a reserve for insufficient operational funding, estimated at an average of two and a half months of cash expenditures over the last five years. The theoretical level should be Sfr 106.2 million; at the end of 1999 it reached Sfr 94 million.

#### 4.3.13 Staff-related costs

Journal Insurances and Social Bollomo	260,034	252,420
Social insurances and social benefits	53.458	56,318
Wages and salaries	206,576	196,102
	1999	1998

In accordance with Swiss law, pension contributions for staff working at headquarters or in the field and hired in Geneva are paid into an independent trust.

Fondation Avenir, established at the ICRC's initiative, facilitates training or career moves for staff working at the headquarters or in the field and hired in Geneva under an open-ended contract. In 1999 the contribution to that foundation was Sfr 5,594.

#### 4.3.14 Operational expenditure by cash/kind/service

	Cash	Kind	Service	Total
Staff-related costs	-260,034		-20,540	-280,574
Mission costs	-26,144			-26,144
Premises and equipment	-58,692		-132	-58,824
Transport	-81,740		-36	-81,776
Assistance to victims	-175,266	-65,003		-240,269
Financial assistance to National Societies and third parties	-39,576			-39,576
General supplies and services	-69,073			-69,073
Depreciation	-18,482			-18,482
Change of provision for doubtful accounts	-9,260			-9,260
Total	-738,267	-65,003	-20,708	-823,978

## 4.4 Additional notes

#### 4.4.1 Taxes

The ICRC is exempt from taxes in Switzerland and most countries in which its delegations are based.

#### 4.4.2 Financial instruments

Forward transactions are effected occasionally for contract periods not extending beyond the current month and solely for the purpose of hedging exchange rate risks.

# AUDITORS' LETTER



Assurance

KPMG Fides Peat 14, chemin De-Normandie CH-1206 Geneva

P O Box 361 CH-1211 Genève 25 Telephone +41 22 704 15 15 Fax +41 22 347 73 43 www.kpmg.ch

Report of the external auditors to the Assembly of the members of

The International Committee of the Red Cross

As external auditors of your association, we have examined the accounting records and the financial statements (balance sheet, statement of income and expenses, cash flow statement and notes) of the International Committee of the Red Cross for the year ended December 31, 1999.

These financial statements are the responsibility of the Committee. Our responsibility is to express an opinion of these financial statements based on our audit. We confirm that we meet the legal requirements concerning professional qualification and independence.

Our audit was conducted in accordance with auditing standards promulgated by the profession, which require that an audit be planned and performed to obtain reasonable assurance about whether the financial statements are free from material misstatement. We have examined on a test basis evidence supporting the amounts and disclosures in the financial statements. We have also assessed the accounting principles used, significant estimates made and the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the accounting records and financial statements comply with the law and the articles of incorporation.

We recommend that the financial statements submitted to you be approved.

KPMG Fides Peat

David J W Colledge

Chartered Accountant

Stéphane Gard

Expert-comptable diplômé

Geneva, June 8, 2000

Enclosures:

Financial statements (balance sheet, statement of income and expenses, cash flow statement and notes)

Member Firm of KPMG International Member of the Swiss Institute of Certified Public Accountants and Tax Consultants

## APPEAL AND BUDGET

(in Swiss francs '000)

	PRESIDENCY & MANAGEMENT CONTROL		& MANAGEMENT CONTROL		& MANAGEMENT CONTROL		& MANAGEMENT CONTROL		NAGEMENT ONTROL DIRECTORATE		OPERATIONS		AFRICA		ASIA & THE PACIFIC		OPERATION: LATIN AMERICA & THE CARIBBEAN	
	Appeal	Final budget	Appeal	Final budget	Appeal	Final budget	Appeal	Final budget	Appeal	Final budget	Appeal	Final budget						
PROTECTION Protection (general) Respect for detainees Restoring family links Missing persons		-	-	114 - - -	1,279 127 127 127	1,300 58 58 58	1,002 278 202	1,117 310 220	203 567 299	208 531 294	203 493 274	208 570 306						
Respect for civilians	-	-	-	_	127	58	203	220	613	570	728	843						
	_	_	_	114	1,787	1,532	1,685	1,867	1,682	1,603	1,698	1,927						
ASSISTANCE Assistance (general) Health services Orthotics & prosthetics Engineering Economic security	79 - - -		79 - - - -	703 - - - -	2,646 79	3,788 170 164 173 98	6,156 721 144 865 865	5,528 655 131 787 787	1,288 469 133 216 408	1,522 165 33 197 197	1,042 162 18 108 179	1,082 82 16 98 98						
	79	_	79	703	2,725	4,393	8,751	7,888	2,514	2,114	1,509	1,376						
PREVENTIVE ACTION Preventive action (general) Development of IHL Dissemination and information mplementation of IHL Mines and other weapons	101 750 1,044 51	81 41 739 445 –	- 992 51 50	271 320 465 39 231	275 2,196 363	81 138 1,078 237 23	160 - 725 247 98	153 - 610 421 100	- 563 467 -	598 492 47	- 322 491 -	353 555 23						
	1,946	1,306	1,093	1,326	2,834	1,557	1,230	1,284	1,030	1,137	813	931						
COOPERATION WITH NATIONAL SOCIETIES	-		-	-	127	489	760	764	305	312	284	310						
SENERAL Allocation for risks, commitments and investments	5,093	5,492	4,463	7,265 -	9,876 3,000	10,273 3,000	7,340	6,930	3,827	3,492	2,361	2,095						
TOTAL	7,118	6,798	5,635	9,408	20,349	21,244	19,766	18,733	9,358	8,658	6,665	6,639						
					3-													
Amounts have been corrected as figures in appeal docum-	ent																	

## FINANCIAL STRUCTURE IN 1999

EURO & NORTH	AMERICA	MIDDLE & NORTH	AFRICA	LAW		COMMUNI		HUM/ RESOUR	RCES	FINANC ADMINIST	CE & RATION	EXTER RESOUR	RCES	GRAND 1	
Appeal	Final budget	Appeal	Final budget	Appeal	Final budget	Appeal*	Final budget	Appeal	Final budget	Appeal	Final budget	Appeal	Final budget	Appeal	Final budget
822 255 177 101 177	794 267 191 156 184	897 279 177 101 177	986 310 191 156 184		110 - 149 -	-		-	-		-			4,406 1999 1,256 329 2,025	4,837 2,046 1,409 370 2,059
1,532	1,592	1,631	1,827	_	259	_		-		_		_		10,015	10,721
1,675 360 72 433 433	328 65 393	1,129 90 18 108 108	906 82 16 99 98			- - -	- - - -	431 575 36 295 296	-	18 90 18 108 108	- - - -	192 - - - - -	169 - - - -	14,735 2,546 439 2,133 2,397	14,848 1,482 425 1,747 1,671
2,973	2,329	1,453	1,201	-			-	1,633		342	_	192	169	22,250	20,173
929 - 528 419 49	551 516	434 - 269 247 -	505 - 281 409 23	1,051 350 1,950 3,577 51	1,185 1,636 2,059 5,837 435	2,569	1,224 - 13,540 - 62	286 294 - -	- 146 - -	- 775 - -	- 414 - -	- 514 - 203	- 459 - 151	8,149 1,171	4,131 2,135 21,293 8,951 1,167
1,925	1,770	950	1,218			17,118			146		414	717	7 7 1 199	37,990	
913	111	290	317	350	798	1,167	384	36	- 407	18	- 0.570	155	262	4,405	4,347 65,062
4,438	4,114	2,520	2,246	2,003	1,983 50		1,057	3,830 1,000	4,487 1,000	4,672 750	6,570 750	9,013	9,058	60,849 4,750	4,800
11,781	10,516	6,844	6,809	9,332	14,242	19,698	16,267	7,079	5,633	6,557	7,734	10,077	10,099	140,259	142,780

## **EXPENDITURES**

	ASSEMBLY, PRESIDENCY					OPERATIONS
	and the second s	Total of the last			ASIA	LATIN AMERICA
	MANAGEMENT CONTROL	DIRECTORATE	OPERATIONS	AFRICA	& THE PACIFIC	& THE CARIBBEAN
PROTECTION	OOMIKOL	DIRECTORATE	OI EKATIONO	AIRION	a me momo	Q THE OMNIBBEAN
Protection (general)	-	4	2,374	286	308	69
Respect for detainees			436	639	106	155
Restoring family links	1   -	_	380	263	47	15
Missing persons		1	39		1	2
Respect for civilians			147	39	20	66
Carcago de alesta de la constante de la consta					100	207
	-	5	3,376	1,227	482	307
ASSISTANCE						
Assistance (general)	1	437	6,965	2,008	931	178
Health services	_	76	3,325	681	397	24
Orthotics & prosthetics	_	_	447	20	41	1
Engineering	an   -   -	F.A	832	176	106	23
Economic security	108   1   -		893	149	141	45
	1	513	12,462	3,034	1,616	271
DDEVENTIVE ACTION	1801					
PREVENTIVE ACTION  Proventive getion (general)	3	98	66	7	6	8
Preventive action (general) Development of IHL	7	14	00	2	0	_
	27	1,185	608	472	410	203
Dissemination and information		1,100	16	233	186	132
mplementation of IHL	6	215		233	6	132
Mines and other weapons	Territor herri	315	5		0	
	43	1,612	695	714	608	344
COOPERATION WITH NATIONAL SOCIETIES	110	12	52	212	149	99
GENERAL	5,831	9,291	9,489	7,620	4,110	2,463
TOTAL	5,985	11,433	26,074	12,807	6,965	3,484
Allocation for risks, commitments and investm		11,400	20,074	12,007	0,500	0,404
Change of provision for doubtful accounts	CIIIS					
change of provision for adaptal accounts	Leave Law					
TOTAL						
IOIAL	_	_	_	_		
	21.494					
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FXTERNAL		HIIMAN			MIDDLE FAST	EUROPE
RESOURCES	ADMINISTRATION	RESOURCES	COMMUNICATION	LAW	& NORTH AFRICA	& NORTH AMERICA
		2		475	359	320
108		1	988.1 -	es e e e e	318	195
			March 1			596 185
alled in the -			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Maria Little L	30	47
-	-	3	-	475	793	1,343
5		20			273	1,998
	1	18	100,03 4	mki itali	130	195
	-	- 17	-   595 A			15 178
-	-	-	1966 5 -		-	252
5	2	55		_	474	2,638
1	1	18	Sector -	3,516	16	22
_	-		1 4 401	1,712	5	22
_	3	10				821 263
27	-	_	1	1,213	4	47
50	4	37	14,595	12,364	281	1,175
20		2	2	1,463	38	261
7,204	5,894	11,481	1,868	1,895	2,991	5,901
7,279	5,900	11,578	16,465	16,197	4,577	11,318
				1174		
		_			_	_
		longi i fil	E hasks i			
			1361.0	19		THE
- Appropriate to	(f 47%) -		1881	6		
Trailege Colored			254 MD4			
			THE T			
of bear of the first	to the Compile	THE MENTION	mand inches	er i begres bing		
				The Black Stands on a second		
	5 - - 5 1 22 27 50 20 7,204 7,279	ADMINISTRATION RESOURCES  -	HUMAN RESOURCES  2	HUMAN RESOURCES   ADMINISTRATION   ADMINISTRATION   RESOURCES   ADMINIST	LAW   COMMUNICATION   RESOURCES   ADMINISTRATION   RESOURCES   ADMINISTR	MIDDLE EAST & NORTH AFRICA   LAW   COMMUNICATION   RESOURCES   ADMINISTRATION   RESOURCES   ADMINISTRAT

EXPENDITURE (Cash -

Including delegated projects (in Swiss francs '000)

	The second second	DODOLI		EM EMBITORE (Oddin						
	Initial (Emergency Appeal)	Amendment	Final	Protection	Assistance	Preventive Action	Cooperation with National Societies	Overheads*		
Africa								o voimou do		
Angola	12,169	41,963	54,132	1,280	37,207	786	8	2,363		
Burundi	7,896		7,896	1,210	2,234	138	7	224		
Democratic Republic of the Congo	31,647	=	31,647	5,687	18,506	706	1,508	1,615		
he Republic of the Congo	3,061	9,194	12,255	1,062	7,811	277	21	583		
Eritrea & Ethiopia International Conflict	16,828	12,509	29,337	4,169	14,607	839	370	1,269		
Liberia	1,145	_	1,145	338	357	517	42	92		
Rwanda	56,136	-	56,136	11,244	19,339	1,384	35	2,414		
Sierra Leone	28,124	(19,118)	9,006	539	5,562	285	491	477		
Somalia	21,512	_	21,512	1,262	16,080	676	420	1,170		
Sudan	59,198	_	59,198	1,139	34,225	562	1,508	2,445		
Jganda	23,210	_	23,210	1,154	11,116	593	1,086	873		
Abidjan Regional Delegation	4,268	_	4,268	445	210	979	454	261		
Dakar Regional Delegation	7,265	_	7,265	363	3,253	778	491	356		
Harare Regional Delegation	2,356	-	2,356	201	73	507	531	107		
agos Regional Delegation	2,235	_	2,235	45	360	1,154	549	155		
Nairobi Regional Delegation	10,008		10,008	980	2,703	1,851	1,213	540		
Pretoria Regional Delegation	2,757	_	2,757	66	164	940	487	170		
aoundé Regional Delegation	3,023	_	3,023	687	112	466	395	142		
Contingency	25,388		25,388	344				, ,,_		
otal Africa	318,226	44,548	362,774	31,871	173,919	13,438	9,616	15,256		
Oral Alliou	010,220	14,040	002,774	31,371	170,513	10,400	3,010	13,230		
Asia and the Pacific							BO SECTION			
Afghanistan	47,739	-	47,739	1,757	33,629	924	1,967	2,071		
Cambodia	7,309	- L	7,309	1,585	1,858	716	64	274		
Nyanmar	1,243	1,703	2,946	800	805	10	1	76		
Pakistan	2,150	_	2,150	315	303	480	315	416		
Sri Lanka	15,846	-	15,846	4,847	6,727	929	558	844		
ajikistan	4,449	n -	4,449	18	1,955	1,370	258	239		
Bangkok Regional Delegation	3,324	_	3,324	173	33	945	462	257		
lakarta Regional Delegation	6,491	33,805	40,296	2,118	19,889	1,082	1,033	1,553		
Manila Regional Delegation	2,508	_	2,508	671	742	974	368	270		
New Delhi Regional Delegation	8,317	918	9,235	3,721	322	1,304	1,045	485		
ashkent Regional Delegation	3,956	0.10	3,956	16	37	1,791	419	143		
Contingency	8,839	(2,621)	6,218		0,	1,701	410	140		
otal Asia and the Pacific	112,171	33,805	145,976	16,021	66,300	10,525	6,490	6,628		
oral Asia and mo Fasino	112,171	33,003	143,370	10,021	00,300	10,323	0,490	0,020		
atin America and the Caribbean										
Colombia	21,751	4,941	26,692	5,613	12,361	3,022	787	1,548		
Mexico	9,177		9,177	391	3,249	621	940	383		
Peru	6,690		6,690	2,741	1,535	817	194	370		
Brasilia Regional Delegation	1,825		1,825	89	0	1,134	123	113		
suenos Aires Regional Delegation	2,002	_	2,002	42	13	1,201	179	127		
Guatemala City Regional Delegation	6,573		6,573	193	788	2,461	1,038	348		
Contingency	4,397	-	4,397							
otal Latin America and the Caribbean	52,415	4,941	57,356	9,069	17,946	9,256	3,261	2,889		
oral Zami Amonoa ana me Odnobedh	32,713	7,341	07,550	3,009	17,340	3,230	3,201	2,009		

BUDGET

<sup>\*</sup> A premium of 6.5% is added to cash expenditure incurred by the field financial structure. This amount is included in the income of the headquarters financial structure, so as to partly offset the cost of headquarters' direct support for ICRC operations in the field. This procedure does not affect the overall result for the financial year.

- Services)	133	INC	OME (Cash - I	Kind - Services	5)	0,	1	S OF OPERATI	ONS	
General	Total expenditure	Cash	Kind	Service	Total Income	Surplus financing 98 brought forward	Deficit financing 98 brought forward	Corrections and transfers	Surplus financing 1999	Deficit financing 1999
1,910	43,554	38,673	3,996	407	43,076	3 =	(321)	1,002	203	_
711	4,524	4,409	0 0=	130	4,539	- 1	F 7   1   -	(15)	-	
1,720	29,742	29,788	1000	270	30,058	82	(2,560)	(125)	er in	(2,369)
880	10,634	9,613	451	94	10,158	04	(167)	(666)	LIVEY	(1,309)
783	22,037	17,832	1,718	435	19,985	53	/ dus-	10050-3		(1,999)
243	1,589	1,716	Y-10-12	-	1,716	40 14 14	-	1	128	-
1,364	35,780	33,310	714	1,010	35,034	300		83	= 1 1 1 1 1 1 1 = 1	(363)
1,004	8,358	8,627	426	155	9,208	17(4)	(850)	1 1 1000	77-	40000-
579	20,187	19,085	-	158	19,243		(298)	250		(992)
2,627	42,506	37,217	361	3,186	40,764	-	(1,789)	923	number -	(2,608)
1,486	16,308	16,887	411	359	17,657	- ·	(2,058)	- 100 S	-	(709)
1,246	3,595	3,407	-	_	3,407	190	-	(2)		History and the
1,268	6,509	6,325	51	430	6,806	_	(297)	-		1.000
482	1,901	1,832		-	1,832	1,010	-	-	941	- 1
344	2,607	2,607	_	-	2,607		-		=	113677
1,860	9,147	8,570	65	363	8,998	149	-	-		
744	2,571	2,544	-	27	2,571	_				
487	2,289	2,289	-		2,289		_			THE SHAT
19,738	263,838	244,731	8,193	7,024	259,948	1,702	(8,340)	1,451	1,272	(10,349)
903	41,251	38,360	726	1,672	40,758	6,086	_	1,678	7,271	
645	5,142	5,269	-	164	5,433	436	- L	33	760	
349	2,041	667	-	149	816	753	_	37	1 = 1 = 1 = 1	(435)
550	2,379	2,229	-	171	2,400	_	-	(21)	_	17.17.45
1,361	15,266	14,228	266	1,255	15,749	114	(483)	_	-	
594	4,434	4,151	116	227	4,494	10.00	(53)	(7)	-	F 199-
1,213	3,083	3,052	102	31	3,083	1.5-	_			Market Street
1,403	27,078	24,641	1,380	569	26,590	100	-	(33)		(421)
1,003	4,028	3,777	123	128	4,028	- 12	_	-		
1,010	7,887	7,557		252	7,809	78	-		Jan III de de la estada	Total Total
147	2,553	2,946	-	19	2,965	-	(412)	-		48 /64 TT
9,181	115,142	106,877	2,611	4,637	114,125	7,453	(948)	1,687	8,031	(856)
2,378	25,709	23,073	28	722	23,823	_	(1,530)	-	_	(3,416)
762		5,458	3	90	5,551	795	_	_		
		5,675	40	_	5,715	_	_	-	_	(446)
		2,342	-	_	2,342	_	(475)	-	- 10 - 15 - 1	F
504	1.867			115	2,279	_	(73)		-	THE PARTY
504 408		2,066	98						107	
504	2,206	2,066 6,053	98	94	6,147	rest, at Price	(175)	in see	127	
504 408 644 1,017	2,206 5,845	6,053	-	94				WARRED .		(3.862
504 408 644	2,206 5,845	6,053	169		6,147 <b>45,857</b>	795		WARRED .	127	(3,862

Including delegated projects (in Swiss francs '000)

surope and North America Albania Armenia Azerbaijan Bosnia-Herzegovina Broatia Bederal Republic of Yugoslavia Borormer Yugoslav Republic of Macedonia Bororgia Budapest Regional Delegation Moscow Regional Delegation Vashington Regional Delegation Brussels Blew York Baris Bontingency  Otal Europe and North America  Middle East and North Africa gypt Tan Taq Bracel, the occupied territories In the autonomous territories In the	Initial (emergency appeal)  2,058 6,842 6,328 25,040 3,319 30,651 1,270 18,340 2,019 3,784 17,374 1,313 - 2,351 - 10,610  131,299  1,367 135 14,007	Amendment (1,515) (24,958) (1,074) - 10,586 - (10,610) (27,571)	Final  543 6,842 6,328 25,040 3,319 5,693 196 18,340 2,019 3,784 27,960 1,313 2,351 103,728	Protection  57 391 349 2,911 531 364 22 1,308 13 4 92 36 - 14 35	Assistance  275 1,575 2,456 14,810 13 5,117 9 9,795 0 19 9,893 1 43,963	39 558 591 2,583 1,100 135 45 1,464 874 1,220 4,332 306 292 1,078 313	Cooperation with National Societies  8 115 50 2,176 575 22 11 140 382 402 2,018 47 93	Overheads  14 159 228 1,403 153 203 12 740 90 108 988 71 67 134 41  4,411
Europe and North America Albania Armenia Azerbaijan Bosnia-Herzegovina Croatia Federal Republic of Yugoslavia Former Yugoslav Republic of Macedonia Georgia Budapest Regional Delegation Kyiv Regional Delegation Moscow Regional Delegation Washington Regional Delegation Brussels New York Paris Contingency  Total Europe and North America  Middle East and North Africa Egypt ran raq srael, the occupied territories and the autonomous territories	(emergency appeal)  2,058 6,842 6,328 25,040 3,319 30,651 1,270 18,340 2,019 3,784 17,374 1,313 - 2,351 - 10,610  131,299  1,367 135 14,007	Amendment  (1,515)  (24,958) (1,074) - 10,586 (10,610)  (27,571)	543 6,842 6,328 25,040 3,319 5,693 196 18,340 2,019 3,784 27,960 1,313  2,351  - 103,728	57 391 349 2,911 531 364 22 1,308 13 4 92 36 - 14 35	275 1,575 2,456 14,810 13 5,117 9 9,795 0 19 9,893 1 43,963	39 558 591 2,583 1,100 135 45 1,464 874 1,220 4,332 306 292 1,078 313	with National Societies  8 115 50 2,176 575 22 11 140 382 402 2,018 47 93  6,039	14 159 228 1,403 153 203 12 740 90 108 988 71 67 134 41
Albania Armenia Azerbaijan Bosnia-Herzegovina Croatia Federal Republic of Yugoslavia Former Yugoslav Republic of Macedonia Georgia Budapest Regional Delegation Kyiv Regional Delegation Moscow Regional Delegation Washington Regional Delegation Brussels New York Paris Contingency  Total Europe and North America  Middle East and North Africa Egypt ran raq srael, the occupied territories and the autonomous territories Jordan	6,842 6,328 25,040 3,319 30,651 1,270 18,340 2,019 3,784 17,374 1,313 - 2,351 - 10,610 131,299	(24,958) (1,074) - - 10,586 - - (10,610) (27,571)	6,842 6,328 25,040 3,319 5,693 196 18,340 2,019 3,784 27,960 1,313 - 2,351 - - 103,728	391 349 2,911 531 364 22 1,308 13 4 92 36 - 14 35	1,575 2,456 14,810 13 5,117 9 9,795 0 19 9,893 1 43,963	558 591 2,583 1,100 135 45 1,464 874 1,220 4,332 306 292 1,078 313	115 50 2,176 575 22 11 140 382 402 2,018 47 93 	159 228 1,403 153 203 12 740 90 108 988 71 67 134 41
Armenia Azerbaijan Bosnia-Herzegovina Croatia Federal Republic of Yugoslavia Former Yugoslav Republic of Macedonia Beorgia Budapest Regional Delegation Kyiv Regional Delegation Moscow Regional Delegation Mashington Regional Delegation Brussels New York Paris Contingency  Total Europe and North America  Middle East and North Africa Egypt ran raq srael, the occupied territories and the autonomous territories	6,842 6,328 25,040 3,319 30,651 1,270 18,340 2,019 3,784 17,374 1,313 - 2,351 - 10,610 131,299	(24,958) (1,074) - - 10,586 - - (10,610) (27,571)	6,842 6,328 25,040 3,319 5,693 196 18,340 2,019 3,784 27,960 1,313 - 2,351 - - 103,728	391 349 2,911 531 364 22 1,308 13 4 92 36 - 14 35	1,575 2,456 14,810 13 5,117 9 9,795 0 19 9,893 1 43,963	558 591 2,583 1,100 135 45 1,464 874 1,220 4,332 306 292 1,078 313	115 50 2,176 575 22 11 140 382 402 2,018 47 93 	159 228 1,403 153 203 12 740 90 108 988 71 67 134 41
Azerbaijan Bosnia-Herzegovina Croatia Federal Republic of Yugoslavia Former Yugoslav Republic of Macedonia Georgia Budapest Regional Delegation Kyiv Regional Delegation Moscow Regional Delegation Washington Regional Delegation Brussels New York Paris Contingency  Total Europe and North America  Egypt ran raq srael, the occupied territories and the autonomous territories Jordan	6,328 25,040 3,319 30,651 1,270 18,340 2,019 3,784 17,374 1,313 - 2,351 - 10,610  131,299	(24,958) (1,074) - - 10,586 - - (10,610) (27,571)	6,328 25,040 3,319 5,693 196 18,340 2,019 3,784 27,960 1,313  2,351  - 103,728	349 2,911 531 364 22 1,308 13 4 92 36 - 14 35	2,456 14,810 13 5,117 9 9,795 0 19 9,893 1 43,963	591 2,583 1,100 135 45 1,464 874 1,220 4,332 306 292 1,078 313	50 2,176 575 22 11 140 382 402 2,018 47 93 	228 1,403 153 203 12 740 90 108 988 71 67 134 41
Azerbaijan Bosnia-Herzegovina Croatia Federal Republic of Yugoslavia Former Yugoslav Republic of Macedonia Georgia Budapest Regional Delegation Kyiv Regional Delegation Moscow Regional Delegation Washington Regional Delegation Brussels New York Paris Contingency Total Europe and North America Egypt Irran Irraq Israel, the occupied territories and the autonomous territories Jordan Lebanon	25,040 3,319 30,651 1,270 18,340 2,019 3,784 17,374 1,313 - 2,351 - 10,610 <b>131,299</b> 1,367 135 14,007	(24,958) (1,074) - - 10,586 - - (10,610) (27,571)	25,040 3,319 5,693 196 18,340 2,019 3,784 27,960 1,313  2,351  - 103,728	2,911 531 364 22 1,308 13 4 92 36 - 14 35	14,810 13 5,117 9 9,795 0 19 9,893 1 - - -	2,583 1,100 135 45 1,464 874 1,220 4,332 306 292 1,078 313	2,176 575 22 11 140 382 402 2,018 47 93 	1,403 153 203 12 740 90 108 988 71 67 134 41
Croatia Federal Republic of Yugoslavia Former Yugoslav Republic of Macedonia Georgia Budapest Regional Delegation Kyiv Regional Delegation Moscow Regional Delegation Mashington Regional Delegation Brussels New York Paris Contingency  Total Europe and North America  Middle East and North Africa Egypt ran raq srael, the occupied territories and the autonomous territories	3,319 30,651 1,270 18,340 2,019 3,784 17,374 1,313 - 2,351 - 10,610  131,299  1,367 135 14,007	(24,958) (1,074) - - 10,586 - - (10,610) (27,571)	3,319 5,693 196 18,340 2,019 3,784 27,960 1,313 - 2,351 - - - 103,728	531 364 22 1,308 13 4 92 36 - 14 35	13 5,117 9 9,795 0 19 9,893 1 43,963	1,100 135 45 1,464 874 1,220 4,332 306 292 1,078 313	575 22 11 140 382 402 2,018 47 93 	153 203 12 740 90 108 988 71 67 134 41
Federal Republic of Yugoslavia Former Yugoslav Republic of Macedonia Former Regional Delegation Former Regional Delegation Former	30,651 1,270 18,340 2,019 3,784 17,374 1,313 - 2,351 - 10,610 <b>131,299</b> 1,367 135 14,007	(1,074) - - 10,586 - - (10,610) (27,571)	5,693 196 18,340 2,019 3,784 27,960 1,313 - 2,351 - - 103,728	364 22 1,308 13 4 92 36 - 14 35	5,117 9 9,795 0 19 9,893 1 - - - 43,963	135 45 1,464 874 1,220 4,332 306 292 1,078 313 <b>14,930</b> 901 28	22 11 140 382 402 2,018 47 93 - - - 6,039	203 12 740 90 108 988 71 67 134 41
Former Yugoslav Republic of Macedonia Georgia Budapest Regional Delegation Kyiv Regional Delegation Moscow Regional Delegation Washington Regional Delegation Brussels New York Paris Contingency  Fotal Europe and North America  Middle East and North Africa Egypt Fran Fraq Frael, the occupied territories Ind the autonomous territories Iordan	1,270 18,340 2,019 3,784 17,374 1,313 - 2,351 - 10,610  131,299  1,367 135 14,007	(1,074) - - 10,586 - - (10,610) (27,571)	196 18,340 2,019 3,784 27,960 1,313 - 2,351 - 103,728	22 1,308 13 4 92 36 - 14 35	9 9,795 0 19 9,893 1 - - - 43,963	45 1,464 874 1,220 4,332 306 292 1,078 313 <b>14,930</b> 901 28	11 140 382 402 2,018 47 93 - - - <b>6,039</b>	12 740 90 108 988 71 67 134 41
Georgia Budapest Regional Delegation Kyiv Regional Delegation Moscow Regional Delegation Mashington Regional Delegation Brussels New York Paris Contingency  Total Europe and North America  Middle East and North Africa Egypt Tran Traq Esrael, the occupied territories Ind the autonomous territories Ind the autonomous territories Ind the final period of the continues of the contin	18,340 2,019 3,784 17,374 1,313 - 2,351 - 10,610 <b>131,299</b> 1,367 135 14,007	10,586 - - - - (10,610) (27,571)	18,340 2,019 3,784 27,960 1,313 - 2,351 - - - 103,728	1,308 13 4 92 36 - 14 35	9,795 0 19 9,893 1 - - - 43,963	1,464 874 1,220 4,332 306 292 1,078 313 14,930	140 382 402 2,018 47 93 - - - <b>6,039</b>	740 90 108 988 71 67 134 41 <b>4,411</b>
Budapest Regional Delegation Kyiv Regional Delegation Moscow Regional Delegation Vashington Regional Delegation Brussels New York Paris Contingency  Total Europe and North America  Middle East and North Africa Total	2,019 3,784 17,374 1,313 - 2,351 - 10,610 <b>131,299</b> 1,367 135 14,007	10,586 - - - (10,610) (27,571)	2,019 3,784 27,960 1,313 - 2,351 - - - 103,728	13 4 92 36 - 14 35 <b>6,127</b> 76 25	0 19 9,893 1 - - - 43,963	874 1,220 4,332 306 292 1,078 313 14,930	382 402 2,018 47 93 - - - <b>6,039</b>	90 108 988 71 67 134 41 <b>4,411</b>
Ayiv Regional Delegation Moscow Regional Delegation Mashington Regional Delegation Brussels New York Paris Contingency  Middle East and North America  Middle East and North Africa Egypt Tran Traq Strael, the occupied territories Ind the autonomous territories Ind the autonomous territories Indicate The	3,784 17,374 1,313 - 2,351 - 10,610 <b>131,299</b> 1,367 135 14,007	10,586 - - - (10,610) (27,571)	3,784 27,960 1,313 - 2,351 - - - <b>103,728</b> 1,367 135	4 92 36 - 14 35 <b>6,127</b> 76 25	19 9,893 1 - - - 43,963	1,220 4,332 306 292 1,078 313 14,930	402 2,018 47 93 - - 6,039	108 988 71 67 134 41 <b>4,411</b>
Moscow Regional Delegation Vashington Regional Delegation Brussels New York Paris Contingency  Middle East and North America  Middle East and North Africa Tagypt Tan Tag  Strael, the occupied territories Indicate the autonomous territories Indicate the Indi	17,374 1,313 - 2,351 - 10,610 <b>131,299</b> 1,367 135 14,007	(10,610) (27,571)	27,960 1,313 - 2,351 - - - <b>103,728</b> 1,367 135	92 36 - 14 35 <b>6,127</b> 76 25	9,893 1 - - - - <b>43,963</b>	4,332 306 292 1,078 313 <b>14,930</b> 901 28	2,018 47 93 - - <b>6,039</b> 130	988 71 67 134 41 <b>4,411</b>
Vashington Regional Delegation Brussels Blew York Paris Contingency  Otal Europe and North America  Middle East and North Africa gypt ran raq srael, the occupied territories nd the autonomous territories ordan	1,313 - 2,351 - 10,610 131,299 1,367 135 14,007	(10,610) (27,571)	1,313 - 2,351 - - - <b>103,728</b> 1,367 135	36 - 14 35 <b>6,127</b> 76 25	43,963	306 292 1,078 313 <b>14,930</b> 901 28	47 93 - - 6,039	71 67 134 41 <b>4,411</b> 115 15
Brussels Alew York Paris Contingency  Fotal Europe and North America  Middle East and North Africa  Egypt Fran Fraq  Franel, the occupied territories  Fordan	2,351 - 10,610 <b>131,299</b> 1,367 135 14,007	(27,571)	2,351 - - - 103,728 1,367 135	6,127 76 25		292 1,078 313 <b>14,930</b> 901 28	6,039 6,039	67 134 41 <b>4,411</b> 115 15
New York Paris Contingency  Interpretation of the America  Middle East and North Africa Interpretation of the America  Inter	10,610 131,299 1,367 135 14,007	(27,571)	1,367 135	76 25		1,078 313 <b>14,930</b> 901 28	<b>6,039</b>	134 41 <b>4,411</b> 115 15
Contingency  Total Europe and North America  Middle East and North Africa  Egypt  ran  raq  srael, the occupied territories  and the autonomous territories  lordan	10,610 131,299 1,367 135 14,007	(27,571)	1,367 135	76 25		901 28	130 1	<b>4,411</b> 115 15
Middle East and North Africa Egypt ran raq srael, the occupied territories und the autonomous territories lordan	1,367 135 14,007	(27,571)	1,367 135	76 25		901 28	130 1	115 15
diddle East and North Africa gypt can caq srael, the occupied territories nd the autonomous territories ordan	1,367 135 14,007	-	1,367 135	76 25		901 28	130 1	115 15
gypt an aq srael, the occupied territories nd the autonomous territories ordan	1,367 135 14,007	-	1,367 135	76 25		901 28	130 1	115 15
gypt an aq rael, the occupied territories nd the autonomous territories ordan	135 14,007	- - 7,780	135	25		28	1	15
ran raq srael, the occupied territories nd the autonomous territories ordan	135 14,007	7,780	135	25	_	28	1	15
aq srael, the occupied territories nd the autonomous territories ordan	14,007	7,780						
rael, the occupied territories nd the autonomous territories ordan		7,760	21,707					904
nd the autonomous territories ordan	14,587			2,200	11,823	391	3/1	004
ordan	14,007		14,587	6,897	515	1,487	1,743	776
	1,280		1,280	326	515	394	46	99
	3,661	_	3,661	1,125	1,579	556	227	253
Syria	981	1 -	981	86	- 1,070	231	25	31
Kuwait Regional Delegation	3,427	A	3,427	1,006	355	548	19	141
unis Regional Delegation	2,762	_	2,762	499	160	609	761	131
contingency	3,853	(3)	3,850					
otal Middle East and North Africa	46,060	7,777	53,837	12,323	14,432	5,145	3,323	2,525
alkan Crisis								
Ibania, Balkan Crisis	_	20,392	20,392	2,839	6,901	338	74	1,038
Macedonia, Balkan Crisis		5,788	5,788	2,610	4,072	272	173	362
ugoslavia, Balkan Crisis	-	150,984	150,984	7,149	122,443	1,299	1,562	5,339
ontingency	_	10,903	10,903					
otal Balkan Crisis		188,067	188,067	12,598	133,416	1,909	1,809	6,739
pecial Appeals Mines Awareness)								
OTAL FIELD	660,171	251,567	911,738	88,009	449,976	55,203	30,538	38,448

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Total General Expenditure	Corrections and transfers  1 31 35 1,030 732 539 - (66) - (1,359) (1)	Surplus financing 1999	Defic financir 199 (23
370	31 35 1,030 732 539 - (66) - - (1,359)	272 1,214 –	(23
370	35 1,030 732 539 - (66) - - (1,359)	272 1,214 –	
456	1,030 732 539 - (66) - - (1,359)	272 1,214 –	
505         2,877         2,177         —         123         2,300         —         (155)           359         6,200         9,917         1,335         330         11,582         301         —           1,005         14,452         12,574         1,675         848         15,097         —         (307)           610         1,969         1,736         —         103         1,839         1,344         —           327         2,080         2,080         —         —         2,080         —         —         2,080         —         —         2,080         —         —         2,080         —         —         —         1,204         —         —         —         2,080         —         —         —         1,204         —         —         —         1,204         —         —         —         1,204         —         —         —         1,204         —         —         —         1,204         —         —         —         1,204         —         —         —         1,204         —         —         —         1,204         —         —         —         1,204         —         —         — <td< td=""><td>732 539 - (66) - (1,359)</td><td>272 1,214 –</td><td></td></td<>	732 539 - (66) - (1,359)	272 1,214 –	
359     6,200     9,917     1,335     330     11,582     301     —       1,005     14,452     12,574     1,675     848     15,097     —     (307)       610     1,969     1,736     —     103     1,839     1,344     —       327     2,080     2,080     —     —     2,080     —     —       2,291     19,614     19,821     3,479     77     23,377     —     (1,280)       742     1,203     1,204     —     —     1,204     —     —       327     779     697     —     82     779     —     —       967     2,193     2,193     —     —     2,193     —     —       377     766     658     —     108     766     —     —       10,055     85,525     86,682     9,166     2,466     98,314     1,645     (6,775)       11,475     1,396     1,396     —     —     1,396     —     —       1,475     12,893     12,167     —     114     12,281     44     —       4,96     1,361     —     —     —     1,396     —     —       4,99     4,109	539 - (66) - - (1,359)	272 1,214 –	
29     128     128     -     -     128     -     -       1,005     14,452     12,574     1,675     848     15,097     -     (307)       610     1,969     1,736     -     103     1,839     1,344     -       327     2,080     2,080     -     -     2,080     -     -       2,291     19,614     19,821     3,479     77     23,377     -     (1,280)       742     1,203     1,204     -     -     1,204     -     -       327     779     697     -     82     779     -     -       967     2,193     2,193     -     -     2,193     -     -       377     766     658     -     108     766     -     -       10,055     85,525     86,682     9,166     2,466     98,314     1,645     (6,775)       174     1,396     1,396     -     -     1,396     -     -       73     142     142     -     -     142     -       639     16,471     14,849     11     255     15,115     -       1,475     12,893     12,167     -     114<	(66) - - (1,359)	272 1,214 –	
1,005     14,452     12,574     1,675     848     15,097     —     (307)       610     1,969     1,736     —     103     1,839     1,344     —       327     2,080     2,080     —     —     2,080     —     —     2,080     —       2,291     19,614     19,821     3,479     77     23,377     —     (1,280)       742     1,203     1,204     —     —     1,204     —     —       327     779     697     —     82     779     —     —       967     2,193     2,193     —     —     2,193     —     —       377     766     658     —     108     766     —     —       10,055     85,525     86,682     9,166     2,466     98,314     1,645     (6,775)       174     1,396     1,396     —     —     1,396     —     —       73     142     142     —     —     142     —     —       639     16,471     14,849     11     255     15,115     —       1,475     12,893     12,167     —     114     12,281     44     —       496     <	(1,359)	1,214	
610	(1,359)	1,214	
327       2,080       2,080       -       -       2,080       -       -       -       -       2,080       -		1,124 - - -	
2,291     19,614     19,821     3,479     77     23,377     —     (1,280)       742     1,203     1,204     —     —     1,204     —     —       327     779     697     —     82     779     —     —       967     2,193     2,193     —     —     2,193     —       377     766     658     —     108     766     —     —       10,055     85,525     86,682     9,166     2,466     98,314     1,645     (6,775)       174     1,396     1,396     —     —     1,396     —     —       73     142     142     —     —     142     —     —       639     16,471     14,849     11     255     15,115     —     —       1,475     12,893     12,167     —     114     12,281     44     —       496     1,361     1,361     —     —     1,361     —     —       369     4,109     4,109     —     —     594     —     —       539     2,608     2,647     11     81     2,739     —     (131)       241     2,401     2,401     —		1,124	
327       779       697       -       82       779       -	(1) - - -		
967 2,193 2,193 2,193 108 766 108 766 108 766 108 766 108 766 108 766 108 766 108 766 108 766 766 108 766 766 108 766 766 108 766 766 766 766 766 766 766 766 766 76			
377       766       658       -       108       766       -       -         10,055       85,525       86,682       9,166       2,466       98,314       1,645       (6,775)         174       1,396       -       -       -       1,396       -       -         73       142       142       -       -       142       -       -         639       16,471       14,849       11       255       15,115       -       -         1,475       12,893       12,167       -       114       12,281       44       -         496       1,361       1,361       -       -       1,361       -       -         369       4,109       4,109       -       -       4,109       -       -         221       594       594       -       -       594       -       -         539       2,608       2,647       11       81       2,739       -       (131)         241       2,401       2,401       -       -       343       12,155       -         4,227       41,975       39,666       22       450       40,138       44 <td></td> <td>الله حاليا</td> <td></td>		الله حاليا	
10,055     85,525     86,682     9,166     2,466     98,314     1,645     (6,775)       174     1,396     1,396     -     -     -     1,396     -     -       73     142     142     -     -     142     -     -       639     16,471     14,849     11     255     15,115     -     -       1,475     12,893     12,167     -     114     12,281     44     -       496     1,361     1,361     -     -     1,361     -     -       369     4,109     4,109     -     -     4,109     -     -       221     594     594     -     -     594     -     -       539     2,608     2,647     11     81     2,739     -     (131)       241     2,401     2,401     -     -     2,401     -     -       4,227     41,975     39,666     22     450     40,138     44     (131)       707     11,897     11,812     -     343     12,155     -       483     7,972     7,786     -     186     7,972		7-31	
174	Halling to the		
73       142       142       -       -       142       -<	942	8,832	(23
73       142       142       -       -       142       -<			
639     16,471     14,849     11     255     15,115     —     —       1,475     12,893     12,167     —     114     12,281     44     —       496     1,361     1,361     —     —     1,361     —     —       369     4,109     4,109     —     —     4,109     —     —       221     594     594     —     —     594     —     —       539     2,608     2,647     11     81     2,739     —     (131)       241     2,401     2,401     —     —     2,401     —     —       4,227     41,975     39,666     22     450     40,138     44     (131)       707     11,897     11,812     —     343     12,155       483     7,972     7,786     —     186     7,972	25 7 22 2 2		
496     1,361     1,361     -     -     1,361     -     -       369     4,109     4,109     -     -     4,109     -     -       221     594     594     -     -     594     -     -       539     2,608     2,647     11     81     2,739     -     (131)       241     2,401     2,401     -     -     2,401     -     -       4,227     41,975     39,666     22     450     40,138     44     (131)       707     11,897     11,812     -     343     12,155       483     7,972     7,786     -     186     7,972	637	-	(71
496       1,361       1,361       -       -       1,361       -			(56
369     4,109     4,109     -     -     4,109     -     -       221     594     594     -     -     594     -     -       539     2,608     2,647     11     81     2,739     -     (131)       241     2,401     2,401     -     -     2,401     -     -       4,227     41,975     39,666     22     450     40,138     44     (131)       707     11,897     11,812     -     343     12,155       483     7,972     7,786     -     186     7,972	1		(56
221     594     594     -     -     594     -	6.b [11]		
539     2,608     2,647     11     81     2,739     -     (131)       241     2,401     2,401     -     -     2,401     -     -       4,227     41,975     39,666     22     450     40,138     44     (131)       707     11,897     11,812     -     343     12,155       483     7,972     7,786     -     186     7,972	_		
4,227       41,975       39,666       22       450       40,138       44       (131)         707       11,897       11,812       -       343       12,155         483       7,972       7,786       -       186       7,972	-		
707 11,897 11,812 - 343 12,155 483 7,972 7,786 - 186 7,972	4		
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483 7,972 7,786 – 186 7,972			
		258	
829   138,621   94,936   44,841   3,604   143,381	LC NOOT	4,760	
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2,019 158,490 114,534 44,841 4,133 163,508		5,018	
825 – – 825 4,799 –	(4,714)	910	
50,933     713,104     637,983     65,002     19,731     722,715     16,438     (18,447)	3	24,190	(16,58

(in Swiss francs)

## 7.0 Summary of all contributions

Country	Headquarters	Emergency	Reimbursement	Total	Total	Total	Sub-total	Total	Grand total
	appeal	appeals	previous year	cash	kind	services		assets	
7.1 Governments	105,963,697	493,171,930	-405,067	598,730,560	8,974,524	2,940,141	610,645,225	528,475	611,173,700
7.2 European Commission		62,351,385		62,351,385	1,217,146		63,568,531		63,568,531
7.3 International organizations			Total.		1,266,399		1,266,399		1,266,399
7.4 Supranational organizations		251,415		251,415			251,415		251,415
7.5 National Societies	5,712,934	55,124,747	0.40	60,837,681	53,243,744	17,659,813	131,741,238	1,964,717	133,705,955
7.6 Public sources	3,324,500	1,736,333		5,060,833			5,060,833		5,060,833
7.7 Private sources	1,189,291	21,846,807		23,036,098	301,156	108,000	23,445,254	222,731	23,667,985
Grand total	116,190,422	634,482,617	-405,067	750,267,972	65,002,969	20,707,954	835,978,895	2,715,923	838,694,818

#### 7.1 Governments

Country	Headquarters appeal	Emergency appeals	Reimbursement previous year	Total cash	Total kind	Total services	Total	Total assets	Grand total
Algeria	51,800			51,800			51,800	400010	51,800
Andorra	53,450		1.6.1	53,450			53,450		53,450
Argentina	339,650			339,650			339,650		339,650
Australia	862,165	3,135,278		3,997,443	123,200		4,120,643	460,750	4,581,393
Austria	698,425	1,912,266		2,610,691			2,610,691		2,610,691
Bahamas	14,565			14,565			14,565		14,565
Barbados	1,480			1,480			1,480		1,480
Belgium	1,067,496	3,180,015		4,247,511	103,028		4,350,539		4,350,539
Benin	4,856			4,856			4,856		4,856
Bhutan	17,760			17,760			17,760		17,760
Bulgaria	25,000			25,000			25,000		25,000
Cambodia	18,300			18,300			18,300		18,300
Cameroon	14,463			14,463			14,463		14,463
Canada	1,914,792	21,030,795		22,945,587	378,566	1,812,941	25,137,094		25,137,094
Chile	47,010			47,010			47,010		47,010
China	480,000			480,000			480,000		480,000
Colombia	171,000			171,000			171,000		171,000
Costa Rica	63,090			63,090	4		63,090		63,090
Cyprus	75,000	35,315		110,315	Market - Final		110,315	THE RESERVE THE	110,315
Czech Republic	65,000	140,791		205,791			205,791		205,791
Denmark	2,584,921	9,571,932		12,156,853		1,039,544	13,196,397		13,196,397
Egypt	94,673			94,673			94,673		94,673
Finland	668,003	7,358,029		8,026,032	1,113,885	87,656	9,227,573		9,227,573
France	1,600,000	8,260,839	-37,763	9,823,076			9,823,076		9,823,076
Germany	1,386,981	10,206,550	-367,304	11,226,227	5,247,265		16,473,492		16,473,492
Greece	350,000			350,000			350,000		350,000
Guyana	4,819			4,819			4,819		4,819
Holy See	7,282	7,282		14,564			14,564		14,564
Hungary	50,000	15,900		65,900			65,900		65,900
Iceland	60,000	71,556		131,556			131,556		131,556
India	20,634			20,634			20,634		20,634
Ireland	202,777	1,726,777		1,929,554	708,777	27270	2,638,331		2,638,331

<sup>\*</sup> The tables in sections 7 and 8 below include the ICRC's portion of the contributions received in the framework of the Integrated Appeal of the International Red Cross and Red Crescent Movement in response to the Balkan Crisis.

(in Swiss francs)

Italy     1,24       Japan     1,27       Korea, Rep. of     30       Kuwait     1,44       Libya     3       Liechtenstein     15		appeals	previous year	Total cash	Total kind	Total services	Total	Total assets	Grand total
Italy     1,24       Japan     1,27       Korea, Rep. of     30       Kuwait     1,44       Libya     3       Liechtenstein     15	40,650 7 77,000 27			137,200			137,200		137,200
Japan       1,27         Korea, Rep. of       30         Kuwait       1,44         Libya       3         Liechtenstein       15	77,000 27	,033,470		8,274,120			8,274,120		8,274,120
Korea, Rep. of 30 Kuwait 1,44 Libya 3 Liechtenstein 15	CONTRACTOR OF THE PARTY OF THE	,376,271		28,653,271			28,653,271		28,653,271
Kuwait 1,44 Libya 3 Liechtenstein 15				307,860			307,860		307,860
Libya 3 Liechtenstein 15	14,956			1,444,956			1,444,956		1,444,956
Liechtenstein 15	30,250			30,250			30,250		30,250
	50,000	410,000		560,000			560,000		560,000
		,460,876		3,777,188			3,777,188		3,777,188
	22,545			22,545			22,545		22,545
	15,000			15,000			15,000		15,000
	15,220			15,220			15,220		15,220
	52,888			152,888			152,888		152,888
	97,000	85,871		182,871			182,871		182,871
	50,000	00,071		50,000			50,000		50,000
		,563,449		45,731,332			45,731,332		45,731,332
	01,700	59,562		461,262			461,262		461,262
				22,418,654	1,141,403		23,560,057	67,725	23,627,782
		,468,470		7,625	1,141,400		7,625	07,720	7,625
Oman	7,625						49,494		49,494
	49,494			49,494			14,800		14,800
	14,800			14,800					297,267
	97,267			297,267			297,267		182,760
	25,000	57,760		182,760			182,760		1,068,825
0	00,000	868,825		1,068,825			1,068,825		
Samoa	7,282			7,282			7,282		7,282
St. Marino	40,000			40,000			40,000		40,000
Saudi Arabia 30	04,500	318,000		622,500			622,500		622,500
Singapore	39,750			39,750			39,750		39,750
	35,000	53,375	- 8	88,375			88,375		88,37
Slovenia 2:	20,000			220,000			220,000		220,000
South Africa	82,475	331,590	A PARTY OF	414,065			414,065		414,06
Spain 50	00,000	902,834		1,402,834			1,402,834		1,402,834
	15,900			15,900			15,900		15,900
	15,322			15,322			15,322		15,32
		5,317,712		38,099,712			38,099,712		38,099,71
		5,814,634		91,774,634			91,774,634		91,774,63
	14,900	, ,		14,900			14,900		14,90
	02,900			102,900			102,900		102,90
	11,474			11,474			11,474		11,47
		3,623,403		69,899,776			69,899,776		69,899,77
				202,798,403	158,400		202,956,803		202,956,80
		3,112,000			100,100				43,69
	43,695	3,772,503 3,1 <b>71,930</b>		43,695 598,730,560			43,695	528,475	43

## 7.2 European Commission

Oonor	Headquarters appeal	Emergency appeals	Total cash	Total kind	Total services	Total	Total assets	Grand tota
EC DG I	appour	7,696,800	7,696,800			7,696,800		7,696,800
EC food aid DG VIII		22,746,853	22,746,853			22,746,853		22,746,85
ЕСНО		31,907,732	31,907,732	1,217,146		33,124,878		33,124,878
otal from European Commission		62,351,385	62,351,385	1,217,146		63,568,531		63,568,53
			S   Bee 17					
7.3 International		MATERIA.						
organizations					200			
	Headquarters appeal	Emergency appeals	Total cash	Total kind	Total services	Total	Total assets	Grand tota
WFP				1,180,017	ALASTER !	1,180,017		1,180,01
/arious UN				86,382		86,382		86,38
Total from international organizations				1,266,399		1,266,399		1,266,39
7.4 Supranational organizations								
	Headquarters appeal	Emergency appeals	Total cash	Total kind	Total services	Total	Total assets	Grand tota
AG Fund		251,415	251,415					251,41
Total from supranational organizations	s Table 1	251,415	251,415					251,41
						·		
7.5 National Societies			reer (V)					
Country	Headquarters appeal	Emergency appeals	Total cash	Total kind	Total services	Total	Total assets	Grand tota
Andorra	906	65,631	66,537		33,325	66,537		66,53
Australia	173,290	429,499	602,789	- 1-1-5 1 52	1,476,143	2,078,932		2,078,93
Austria	63,621	1,244,971	1,308,592	2,648,593	289,858	4,247,043		4,247,04
Bahamas	2,749		2,749			2,749		2,74
Belgium	115,363	3,881,319	3,996,682	1,933,597	907,722	6,838,001		6,838,00
Brazil	812		812			812		81
	1,200		1,200			1,200		1,20
			1,503			1,503		1,50
Cambodia	1,503	1 00				1,321,657		1,321,65
Cambodia Canada		1,321,657	1,321,657	The same of the sa				1 00
Cambodia Canada Cape Verde	1,002	1,321,657	1,002			1,002		
Cambodia Canada Cape Verde Chile	1,002 5,243	1,321,657	1,002 5,243			1,002 5,243		5,24
Cambodia Canada Cape Verde Chile China	1,002		1,002 5,243 57,338	150 000	20.100	1,002 5,243 57,338		5,24 57,33
Cambodia Canada Cape Verde Chile China China - Hong Kong	1,002 5,243 57,338	1,321,657 55,920	1,002 5,243 57,338 55,920	159,000	33,120	1,002 5,243 57,338 248,040		5,24 57,33 248,04
Bulgaria Cambodia Canada Cape Verde Chile China China - Hong Kong Colombia Cook Islands	1,002 5,243		1,002 5,243 57,338	159,000	33,120	1,002 5,243 57,338		1,00 5,24 57,33 248,04 41,82 1,61

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(in Swiss francs)

Country	Headquarters appeal	Emergency appeals	Total cash	Total kind	Total services	Total	Total assets	Grand total
Croatia	5,302		5,302		PRINCIPLE OF	5,302		5,302
Cyprus		9,108	9,108			9,108		9,108
Czech Republic	26,445		26,445	7,000		33,445		33,445
Denmark	99,163	4,492,166	4,591,329	4,182,163		8,773,492	351,592	9,125,084
Dominica	393		393			393		393
Ecuador	2,455		2,455			2,455		2,455
Egypt	9,327		9,327	17,550		26,877		26,877
Estonia	3,535	5,733	9,268			9,268		9,268
Ethiopia	6,480		6,480			6,480		6,480
Fiji	884		884		20,149	21,033		21,033
Finland	100,597	2,948,577	3,049,174	2,075,584	1,382,791	6,507,549		6,507,549
France	520,741		520,741	4,594,132	1,193,937	6,308,810		6,308,810
Germany	1,128,692	5,734,330	6,863,022	9,570,119	2,207,272	18,640,413	148,743	18,789,156
Greece	24,297	202,756	227,053	319,638	185,647	732,338		732,338
Hungary	5,000		5,000			5,000		5,000
Iceland	30,436	707,111	737,547	122,997	501,677	1,362,221		1,362,221
Iran	34,264		34,264			34,264		34,264
Ireland	15,709	2,195,627	2,211,336	395,794	424,647	3,031,777		3,031,777
Italy	247,125	553,802	800,927		126,767	927,694		927,694
Japan	1,204,500	2,113,110	3,317,610	125,056	587,991	4,030,657		4,030,657
Jordan	884		884			884		884
Korea, Rep. of	185,857	186,334	372,191		42,180	414,371		414,371
Latvia	2,620	5,683	8,303			8,303		8,303
Lesotho	1,178		1,178			1,178		1,178
Liechtenstein	16,494	1,897,935	1,914,429			1,914,429		1,914,429
Luxembourg	27,196	241,885	269,081			269,081		269,081
Madagascar	393		393			393		393
Malta	589	30,965	31,554			31,554		31,554
Mauritius	884		884			884		884
Monaco	18,164	208,490	226,654	100		226,654		226,654
Mongolia	1,229		1,229			1,229		1,229
Morocco	1,536		1,536			1,536		1,536
Mozambique	601		601			601		601
Namibia	589		589			589		589
Nepal	1,080		1,080			1,080		1,080
Netherlands	231,119	3,821,225	4,052,344	2,007,075	1,374,361	7,433,780	25,000	7,458,780
New Zealand	41,825	607,663	649,488		618,946	1,268,434		1,268,434
Nigeria	1,133		1,133			1,133		1,133
Norway	135,329	5,248,650	5,383,979	9,002,343	1,781,019	16,167,341	53,467	16,220,808
Pakistan	4,584		4,584			4,584		4,584
Papua New Guinea	2,275		2,275			2,275		2,275
Paraguay	1,767		1,767			1,767		1,767
Portugal	39,862	31,826	71,688	80,852		152,540		152,540
Qatar	5,596		5,596			5,596		5,596
Romania	12,174		12,174			12,174		12,174
Senegal	1,758		1,758			1,758	11 2 7 4	1,758
Sierra Leone	1,013		1,013	NEW JEST OF		1,013		1,013
Singapore		282,628	282,628			282,628		282,628
Slovak Republic	7,658		7,658			7,658		7,658
Slovenia	17,135		17,135			17,135		17,135
	315,947	2,047,089	2,363,036	1,250,002	157,325	3,770,363		3,770,363
Spain	010.047							

(in Swiss francs)

Country	Headquarters	Emergency	Total	Total	Total	Total	Total	Grand total
	appeal	appeals	cash	kind	services		assets	
Switzerland	119,585	685,259	804,844	2,946,246	550,712	4,301,802		4,301,802
Syria	4,483		4,483			4,483		4,483
Thailand	51,349		51,349	na se va		51,349		51,349
Trinidad & Tobago	2,160		2,160			2,160		2,160
Tunisia		2,119	2,119			2,119		2,119
United Kingdom	400,418	2,869,930	3,270,348	6,172,983	2,231,556	11,674,887	253,285	11,928,172
United States of America		5,289,419	5,289,419	1,771,861	534,773	7,596,053		7,596,053
Uruguay	457		457			457		457
Vietnam	1,375		1,375			1,375		1,375
Yemen	1,276		1,276			1,276		1,276
Various National Societies				31,811		31,811		31,811
International Federation of Red Cross								
& Red Crescent Societies				1,126,987		1,126,987	26,980	1,153,967
Total from National Societies	5,712,934	55,124,747	60,837,681	53,243,744	17,659,813	131,741,238	1,964,717	133,705,955

# 7.6 Public sources

	Total	Total	Total	Total	Total	Grand total
	cash	kind	services		assets	
Aargau	176,575			176,575		176,575
Basel-Landschaff	70,630			70,630		70,630
Bellinzona	5,000			5,000		5,000
Chêne-Bougeries	35,000			35,000		35,000
Collex-Bossy	1,413			1,413		1,413
Collonge-Bellerive	16,626			16,626		16,626
Cologny	35,315			35,315		35,315
Commune di Cormons, Italia	965			965		965
Confignon	3,532			3,532		3,532
Conseil Général du Val d'Oise, France	24,544			24,544		24,544
Fribourg, Canton of	27,000			27,000		27,000
Fribourg, City of	7,063			7,063		7,063
Geneva, Canton of	4,000,000			4,000,000		4,000,000
Geneva, City of	260,315			260,315		260,315
Lugano	30,000			30,000		30,000
Meyrin	7,063			7,063		7,063
Puy-de-Dome, France	17,335			17,335		17,335
Regione Trentino, Alto Adige Italie	117,457			117,457		117,457
Zurich, Canton of	160,000		50	160,000		160,000
Kloten	65,000			65,000		65,000
Total from public sources	5,060,833			5,060,833		5,060,833

(in Swiss francs)

#### 7.7 Private sources

	Total	Total	Total	Total	Total	Grand total
	cash	kind	services		assets	0.770.051
Direct mail and fundraising campaigns in Switzerland	2,772,651			2,772,651		2,772,651
Giffs	8,743,640			8,743,640		8,743,640
Donations from foundations/funds:						00.050
Foundation for the International Committee of the Red Cross	60,053			60,053		60,053
The Link Foundation	42,750			42,750		42,750
The Flora Family Foundation	26,310			26,310		26,310
H.E.M Stiffung	100,000			100,000		100,000
Kantonale St.Gallische Winkelriedstiftung	10,000			10,000		10,000
Kolb'sche Familien-Stiftung	10,000			10,000		10,000
Montarina Stiffung	40,000			40,000	1141521	40,000
Mosaic Foundation	107,711		nessen se	107,711		107,711
Noric Foundation	157,172			157,172		157,172
Fondation Albert E. Oechslin	100,000			100,000		100,000
Fondation Odéon	61,600			61,600		61,600
Open Society Institute	89,880			89,880		89,880
	50,000			50,000		50,000
Fondation Paprioz	34,647			34,647		34,647
RPH-Promotor Stiffung	109,193			109,193		109,193
The Supreme Master Ching Hai International Association	35,315			35,315		35,315
Valmont Stiffung				65,000		65,000
Fondation Hans Wilsdorf	65,000			64,806		64,806
Others (below Sfr 10.000)	64,806					2,042,053
Legacies	2,042,053			2,042,053 320,000		320,000
Support Association	320,000					
Companies	1,652,080			1,652,080		1,652,080
Ad hoc campaigns:	4-SECTION S					4 404 007
Rotary Foundation	4,484,237			4,484,237		4,484,237
Rotary International(Switzerland)	402,000			402,000		402,000
Rotary International(Germany)	105,000			105,000		105,000
UEFA	1,350,000			1,350,000		1,350,000
Various donors		301,156	108,000	409,156	222,731	631,887
			100.000	00 445 054	222 721	23,667,985
Total from private sources	23,036,098	301,156	108,000	23,445,254	222,731	23,007,965
	The Table			18/8 16/8-11		
	A 3. 18. 18.		15-14-15-20-			
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			4) 4- Copy ( 19)			
			STORY TOWNS OF THE			
	7		Sur Maria Inti	7		
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					HADES AND	

# 8. CONTRIBUTIONS IN KIND, IN SERVICES

(in Swiss francs)	Donations in kind			onations in service	S	011
	(excl. DP)	No. of	No. of	The Built of	Headquarters	Othe service: field
NATIONAL SOCIETIES	Field	missions	days	Field	neuuquulleis	Hen
Australia		68	7,810	1,476,143		
Austria	2,648,593	7	625	119,001	50,583	
Belgium	1,891,258	16	2,692	447,347	93,600	
China	159,000	10	96	33,120	30,000	
Czech Republic	7,000		30	33,120		
	4,182,163					
Denmark						
Egypt	17,550	0	70	20,149		
Fiji	1,000,007	2			00.000	
Finland	1,989,397	28	2,936	711,073	98,203	
France	4,594,132	33	5,845	1,193,937	000 414	00.00
Germany	7,316,720	47	6,263	1,263,612	228,414	60,000
Greece	319,638	6	595	151,697		
Iceland	122,997	16	2,007	501,677		
Ireland	395,794	16	1,594	424,647		
Italy		5	520	103,535		
Japan		25	1,739	457,569	18,764	
Korea		1	180	42,180		
Netherlands	1,955,552	44	5,193	1,189,534	25,341	
New Zealand		22	3,164	618,946		
Norway	5,735,653	34	3,591	849,972	56,241	
Portugal	80,852		1372 11			
Spain	1,239,523					
Sweden	2,126,981	21	2,990	731,467		
Switzerland	2,937,500	12	1,582	377,732		
United Kingdom	5,005,994	86	9,239	1,754,721	348,574	
United States of America	1,771,861	9	917	239,210		
International Federation of Red Cross						
and Red Crescent Societies	1,126,987		Day State Land			
Various	31,811					
		1 - 4				
GOVERNMENTS						
Australia	123,200					
Belgium	103,028					
Canada		68	9,331	1,326,904		
Denmark		22	3,577	887,453	57,387	
Finland	654,155					
Germany	5,247,265					
Ireland	708,777					
Norway	1,141,403		Sa			
United States of America	158,400					
ORGANIZATIONS						
	1,217,146					
European Union	1,180,017					
WFP						
Various	86,382			PROPERTY AND ADDRESS OF THE PARTY OF THE PAR		
PRIVATE DONORS						
Various	301,156					108,000
		500	70 550	14 001 000	077 107	
Grand total	56,577,885	589	72,556	14,921,626	977,107	168,00
Grand total kind						
Grand total services						
			199			
		- 1 1 1 1 1 1				

# AND TO DELEGATED PROJECTS 1999

Do	nations for delegat	ted projects (DP)	COLUMN TOWN		Grand to	tal	
in kind	in services	in cash	Total deleg. proj.	Field kind (incl. DP)	Field services	Headquarters services	Deleg. proj. cash
		53,523	53,523		1,476,143		53,523
	120,274	712,349	832,623	2,648,593	239,275	50,583	712,349
40.000		2,223,093	2,632,207	1,933,597	814,122	93,600	2,223,093
42,339	366,775	2,223,093	2,002,207	159,000	33,120	00,000	
				7,000	00,120		
				4,182,163			
				17,550			
				17,000	20,149		
06 107	573,515	354,151	1,013,853	2,075,584	1,284,588	98,203	354,15
86,187	373,313	334,131	1,010,000	4,594,132	1,193,937		
2 252 200	655,246	2,667,325	5,575,970	9,570,119	1,978,858	228,414	2,667,32
2,253,399	33,950	67,756	101,706	319,638	185,647		67,75
	33,930	07,730	101,700	122,997	501,677		
				395,794	424,647		
	23,232	361,639	384,871	000,701	126,767		361,63
125,056	111,658	479,258	715,972	125,056	569,227	18,764	479,25
125,050	111,000	473,230	710,072	120,000	42,180	,	
51 500	159,486	1,126,822	1,337,831	2,007,075	1,349,020	25,341	1,126,82
51,523	159,400	1,120,022	1,007,001	2,007,070	618,946		, , , , , , , , , , , , , , , , , , , ,
3,266,690	874,806	1,185,340	5,326,836	9,002,343	1,724,778	56,241	1,185,34
3,200,090	074,000	1,100,040	0,020,000	80,852	1,121,110		
10,479	157,325	1,941,960	2,109,764	1,250,002	157,325		1,941,96
575,380	299,753	831,582	1,706,715	2,702,361	1,031,220		831,58
8,746	172,980	236,608	418,334	2,946,246	550,712		236,60
1,166,989	128,261	1,617,803	2,913,053	6,172,983	1,882,982	348,574	1,617,80
1,100,000	295,563	746,455	1,042,018	1,771,861	534,773		746,45
	200,000				21.1=1		
				1,126,987			
				31,811			
				123,200			
	ALC: DO DO SERVICE			103,028			
070 500	400.007	1 102 105	1,967,708	378,566	1,812,941		1,103,10
378,566	486,037 94,704	1,103,105 271,563	366,267	370,300	982,157	57,387	271,56
450.700		776,646	1,324,032	1,113,885	87,656	07,007	776,64
459,730	87,656	770,040	1,024,002	5,247,265	07,000		, , , , ,
				708,777			
Committee of the commit				1,141,403			
				158,400			
				, , , , , , ,			
				1017116			
				1,217,146			
				1,180,017			
				86,382			
				301,156	108,000		
8,425,084	4,641,221	16,756,978	29,823,283	65,002,969	19,730,847	977,107	16,756,97
3,123,001				65,002,969			
					20 707 054		
		Contract Con			20,707,954	100000000000000000000000000000000000000	
		14 (-51)				122	

#### 9. RELIEF AND MEDICAL ASSISTANCE TABLES

The statistical data in the following tables can be summarized as follows:

#### 9.1 Contributions in kind received and purchases made by the ICRC in 1999

All relief and medical goods received as contributions in kind or purchases by the ICRC and inventoried in the country of final destination between January 1 and December 31, 1999. The figures for contributions in kind cover all material support received as a gift but do not include any services received, such as the provision of human resources and/or logistic means. The figures for medical and relief purchases comprise all procurements carried out both with unearmarked and with earmarked financial contributions ("cash for kind"). The grand total of 222,159,215 therefore corresponds to the grand total given in the table "Relief and medical supplies dispatched by the ICRC in 1999".

#### 9.2 Relief and medical supplies dispatched by the ICRC in 1999

All relief and medical goods received as contributions in kind or purchased by the ICRC and inventoried in the country of final destination between January 1 and December 31, 1999.

#### 9.3 Relief and medical supplies distributed by the ICRC in 1999

All relief and medical goods distributed by the ICRC in the field between January 1 and December 31, 1999. These goods were either purchased or received in kind during 1999 or taken from stocks already constituted at the end of 1998.

# 9.1 CONTRIBUTIONS IN KIND RECEIVED AND PURCHASES MADE BY THE ICRC IN 1999

(by donors and purchases, according to stock entry date)

Donors	Food	Seeds	Blankets	Tents	Kitchen	Clothes	Other relief	Total	Medical	Grand
a Commission of the	(Tonnes)	(Tonnes)	(Units)	(Units)	sets (Units)	(Tonnes)	goods (Tonnes)	relief (Sfr)	(Sfr)	total (Sfr)
NATIONAL SOCIETIES	26,249.0	0.0	559,900	3,151	60,740	365.9	3,411.8	44,369,699	3,251,974	47,621,67
Austria	2,199.5					34.8	157.5	2,648,593		2,648,59
Belgium	1,003.2			-	10,000	7.8	78.6	1,891,258		1,891,258
China	191.5	Tarabay Tarabay		-	10,000	7.0	70.0	159,000		159,000
Czech Republic			1,000	CALL STREET				7,000		7,000
Denmark	2,303.5		46,500	2		48.0	319.3	4,426,505	107,250	4,533,75
Egypt	40.0	ALCOHOLD DE	450	THE WASTER		40.0	010.0	17,550	107,200	17,550
Finland	1,278.5		78,000		22,800		22.8	1,989,397		1,989,39
France	1,590.4		70,000		22,000	CONTRACTOR OF STREET	22.0			4,594,13
	10,851.0	La Sine Car		STATE OF THE PARTY OF	4 220	1.0	240.0	4,594,132	1.040.500	
Germany	240.0	Park to the same			4,320	1.3	348.9	6,216,935	1,248,528	7,465,463
Greece	The state of the s			Mark Committee				319,638		319,638
Iceland	117.4		00.750					122,997		122,99
Ireland	SALES OF THE REAL PROPERTY.		23,750	Salar Salar				395,794		395,794
Netherlands	3,249.5					6.1	404.7	1,980,552		1,980,55
Norway	1,615.3	F11 19 19 19	94,920	47		24.8	280.3	4,378,873	1,410,247	5,789,120
Portugal	70.7		500				3.9	80,852		80,853
Spain	21.1		3,750		500	0.1	251.1	1,159,728	79,795	1,239,523
Sweden	244.8		25,000			205.3	435.1	3,227,771	4,860	3,232,63
Switzerland	N. 1984		100,020	2,902	14,500	29.2	48.7	2,889,472	48,028	2,937,500
United Kingdom	730.7	195 3 1	131,010		5,620	8.5	927.2	5,093,648	165,631	5,259,279
United States of America	336.9		55,000				42.2	1,616,037	155,824	1,771,86
International Federation of Red Cross	000.0		00,000		about the land of the		72.2	1,010,007	100,024	1,771,00
and Red Crescent Societies	165.0			200	3,000		91.5	1 152 067		1 152 00
Various	100.0			200	3,000		91.5	1,153,967	21 011	1,153,96
various	STATE OF THE PARTY OF		Carry and the same	AL PART OF THE	N. S. C.		DISTRIBUTE ST		31,811	31,81
GOVERNMENTS	7,145.9	3.8	19,280	0		07.7	205.0	7.004.000	1 000 005	0.004.70
	The second second second	3.0	19,260	U	0	27.7	305.9	7,634,898	1,029,805	8,664,703
Australia	167.4						25.0	583,950		583,950
Belgium	The Park Street		19,280		33275 117 117	STATE STATE		103,028	disposit library	103,028
Finland	420.0						103.7	654,155		654,158
Germany	6,320.3	3.8				20.4	41.8	5,234,914	12,351	5,247,26
Ireland	200.0						134.4	708,777		708,777
Norway						7.3	1.0	191,674	1,017,454	1,209,128
United States of America	38.2							158,400		158,400
VARIOUS DONORS	4,548.2	0.0	6,302	0	345	5.0	58.1	2,829,016	43,416	2,872,432
European Union	1,900.0							1,217,146		1,217,146
United Nations (WFP, HCR, UNICEF)	2,632.8		6,302		345		14.9	1,266,399		1,266,399
Other donors	15.4	100				5.0	43.2	345,471	43,416	388,887
TOTAL GIFTS IN KIND	37,943.1	3.8	585,482	3,151	61,085	398.6	3,775.8	54,833,613	4,325,195	59,158,808
ICRC purchases (non-earmarked)	59,440.8	11,481.0	770,226	10,433	65,251	613.8	24,401.8	85,541,792	33,001,534	118,543,326
ICRC purchases (cash for kind)	22,966.0	1,287.4	113,645	5,500	0	466.8	2,824.5	39,029,768	5,422,313	44,452,08
TOTAL ICRC PURCHASES	82,406.8	12,768.4	883,871	15,933	65,251	1,080.6	27,226.3	124,571,560	38,423,847	162,995,407
GRAND TOTAL	120,349.9	12,772.2	1,469,353	19,084	126,336	1,479.2	31,002.1	179,405,173	42,749,042	222,154,215
	120,000		1,100,000	10,004	120,000	1,475.2	01,002.1	173,403,170	42,743,042	222,104,210
	Berry									
		4 - 1								
									-	
		9								

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# 9.2 RELIEF SUPPLIES DISPATCHED BY THE ICRC IN 1999

(by receiving countries, according to stock entry date)

Countries	Modissi	Giffs in kind			urchases by the ICF		11.00	Total dispatched		
	Medical	Relie		Medical	Rel		Medical	Rel		Total
AFRICA	(Sfr)	(Sfr)	(Tonnes)	(Sfr)	(Sfr)	(Tonnes)	(Sfr)	(Sfr)	(Tonnes)	(Sfr)
	1,843,818	6,362,325	7,181.4	17,162,049	39,584,536	49,492.4	19,005,867	45,946,861	56,673.8	64,952,72
Angola	312,244	3,683,769	5,096.8	999,860	9,560,644	14,028.6	1,312,104	13,244,413	19,125.4	14,556,51
Burundi				127,892	79,958	18.9	127,892	79,958	18.9	207,85
Cameroon, Central African Rep., Chad				30,776	40,365	16.0	30,776	40,365	16.0	71,14
Republic of the Congo	31,811	419,261	696.5	748,152	183,888	69.8	779,963	603,149	766.3	1,383,1
Democratic Repupublic of the Congo		26,980	1.7	1,542,241	4,302,642	5,074.9	1,542,241	4,329,622	5,076.6	5,871,86
Côte d'Ivoire				7,848	25,786	15.3	7,848	25,786	15.3	33,63
Djibouti			C. 600	1,641	3,615	0.9	1,641	3,615	0.9	5,25
Eritrea	1,353,028	365,267	57.1	1,236,067	3,850,261	7,157.5	2,589,095	4,215,528	7,214.6	6,804,62
Ethiopia				701,780	266,629	164.0	701,780	266,629	164.0	968.40
Guinea Bissau	CONTRACTOR OF	10,434	22.0	26,757	42,865	27.2	26,757	53,299	49.2	80,08
Kenya, Tanzania				225,106	27,451	22.3	225,106	27,451	22.3	252,55
iberia				86,973	71,132	32.2	86,973	71,132	32.2	158,10
Madagascar, Comoros				14,184	892	0.1	14,184	892		
Mali	SERVICE TRANSPORT					1990			0.1	15,07
				535,907	151,800	74.2	535,907	151,800	74.2	687,70
Nigeria				14,029	88,588	43.3	14,029	88,588	43.3	102,61
Rwanda		704,950	1,000.0	2,250,427	3,697,992	8,537.6	2,250,427	4,402,942	9,537.6	6,653,36
Senegal, Guinea				3,904	132,256	252.6	3,904	132,256	252.6	136,16
Sierra Leone		425,973	141.4	307,696	1,460,635	2,708.1	307,696	1,886,608	2,849.5	2,194,30
Somalia				178,789	4,002,598	2,946.7	178,789	4,002,598	2,946.7	4,181,38
Sudan	45,703	315,024	37.4	816,957	2,648,561	1,719.4	862,660	2,963,585	1,756.8	3,826,24
Jganda		410,667	128.5	300,053	4,000,986	3,123.3	300,053	4,411,653	3,251.8	4,711,70
Zimbabwe, Lesotho	23.50			250	1,408	0.1	250	1,408	0.1	1,65
Regional & emergency stocks in Kenya	101,032			7,004,760	4,943,584	3,459.4	7,105,792	4,943,584	3,459.4	12,049,37
ATIN AMERICA AND THE CARIBBEAN	101,032	40,176	6.7							
		40,176	0.7	1,097,920	8,563,424	7,441.5	1,097,920	8,603,600	7,448.2	9,701,52
Colombia				363,819	6,951,412	4,782.6	363,819	6,951,412	4,782.6	7,315,23
Haiti				36,816	102,084	83.3	36,816	102,084	83.3	138,90
Mexico			day land	456,329	1,199,240	2,316.7	456,329	1,199,240	2,316.7	1,655,56
Peru		40,176	6.7	240,956	310,688	258.9	240,956	350,864	265.6	591,82
ASIA AND THE PACIFIC	1,152,300	1,732,321	3,005.1	5,191,014	16,744,385	21,389.3	6,343,314	18,476,706	24,394.4	24,820,02
Afghanistan		717,000	2,500.0	3,611,118	9,412,180	12,984.5	3,611,118	10,129,180	15,484.5	13,740,29
Cambodia				217,869	7,944	1.7	217,869	7,944	1.7	225,81
ndia				80	3,368	0.5	80	3,368	0.5	3,44
ndonesia	1,152,300	756,470	228.1	820,041	6,287,096	6,065.4	1,972,341	7,043,566	6,293.5	9,015,90
Kyrgyzstan	1,102,000	700,470	220.1	020,041	1,749	2.5	1,372,041			
				110.004			110.004	1,749	2.5	1,74
Myanmar				118,364	8,789	3.6	118,364	8,789	3.6	127,15
Pakistan					11,402	0.9		11,402	0.9	11,40
Philippines				6,960	231,048	380.0	6,960	231,048	380.0	238,00
Solomon Islands	-11 10 11	123,200	167.4	1,672	202,750	110.5	1,672	325,950	277.9	327,62
Bri Lanka		48,611	28.0	315,055	500,545	1,745.2	315,055	549,156	1,773.2	864,21
Tajikistan		87,040	81.6	99,855	77,514	94.5	99,855	164,554	176.1	264,40
UROPE AND NORTH AMERICA	1,329,077	46,698,791	33,444.2	11,019,044	58,771,150	47,569.1	12,348,121	105,469,941	81,013.3	117,818,06
Albania		78,823	8.6	419,273	272,159	15.9	419,273	350,982	24.5	770,25
Armenia	300-00/19809	70,020	0.0	73,438	164,641	26.9	73,438	164,641	26.9	238,07
zerbaijan							166,418			
	57.070	0.014.150	705 7	166,418	129,962	49.4	0.000	129,962	49.4	296,38
Bosnia-Herzegovina	57,678	2,614,150	725.7	2,959,211	4,732,541	13,208.3	3,016,889	7,346,691	13,934.0	10,363,58
Croatia				4,750	1,100	0.1	4,750	1,100	0.1	5,85
ederal Republic of Yugoslavia	1,239,739	39,517,753	29,576.4	6,695,572	49,282,750	29,858.1	7,935,311	88,800,503	59,434.5	96,735,81
former Yugoslav Republic of Macedonia				50,286	87,688	28.6	50,286	87,688	28.6	137,97
Georgia		953,740	1,753.5	372,046	1,016,159	1,158.6	372,046	1,969,899	2,912.1	2,341,94
Russian Federation		3,479,058	1,368.7	192,287	2,054,062	2,971.6	192,287	5,533,120	4,340.3	5,725,40
mergency stocks W. Europe	- 42 25 1 10 11 19	TO SERVICE THE								
and Caucasus	31,660	55,267	11.3	85,763	1,030,088	251.6	117,423	1,085,355	262.9	1,202,77
MIDDLE EAST AND NORTH AFRICA	31,000	00,207	11.5	3,953,820	908,065	406.4	3,953,820			
								908,065	406.4	4,861,88
raq				3,291,440	539,591	254.7	3,291,440	539,591	254.7	3,831,03
srael (incl. occupied/autonomous										
erritories)				24,262	226,362	86.0	24,262	226,362	86.0	250,62
ebanon				436,508	132,103	62.8	436,508	132,103	62.8	568,61
Western Sahara				160,001	5,351	1.6	160,001	5,351	1.6	165,35
/emen			The standing	41,609	4,658	1.3	41,609	4,658	1.3	46,26
GRAND TOTAL	4,325,195	54,833,613	43,637.4	38,423,847	124,571,560	126,298.7	42,749,042	179,405,173	169,936.1	
		.,,	.0,007.1		1,011,000	120,200.7	12,7-13,042	70,100,170	100,000.1	,104,21
	1,020,100	01,300,310	10,007.1	50,420,647	124,071,000	120,200.7	42,140,042	175,405,176	103,330.1	

# 9.3 RELIEF SUPPLIES DISTRIBUTED BY THE ICRC IN 1999

	Medical (Sfr)	Rei (Sfr)	lief (Tonnes)	Total (Sfr)
AFRICA	19,313,157	44,388,949	50,286.1	63,702,106
Angola	1,099,470	8,178,720	11,176.0	9,278,190
Burundi	289,047	146,953	49.4	436,000
Cameroon, Central African Rep., Chad	40,272	59,055	21.0	99,327
Republic of the Congo	946,695	1,714,157	2,039.5	2,660,852
Democratic Republic of the Congo	3,606,725	4,930,696	4,759.9	8,537,421
Côte d'Ivoire	7,848	55,893	21.8	63,741
Djibouti	2,123	14,493	2.4	16,616
Eritrea	2,845,615	4,780,084	7,431.4	7,625,699
Ethiopia	893,730	299,204	167.6	1,192,934
Guinea Bissau	27,845	197,300	79.8	225,145
Kenya, Tanzania	373,876	662,819	658.1	1,036,698
Liberia	87,887	71,132	32.2	159,019
Madagascar, Comoros	14,184	892	0.1	15,076
Mali	535,907	170,914	78.3	706,821
Nigeria	4,431	121,479	46.5	125,910
Rwanda	2,819,801	8,085,021	12,361.7	10,904,822
Senegal, Guinea	3,904	132,256	252.7	136,160
Sierra Leone	289,005	2,480,197	2,976.7	2,769,202
Somalia	1,112,863	4,011,720	2,953.5	5,124,583
Sudan	3,849,779	3,212,268	1,752.4	7,062,047
Uganda	461,900	5,062,288	3,425.0	5,524,188
Zimbabwe, Lesotho	250	1,408	0.1	1,658
LATIN AMERICA AND THE CARIBBEAN	1,106,636	8,166,722	6,549.7	9,273,358
Colombia	363,819	6,951,412	4,782.6	7,315,231
Haiti	36,816	102,084	83.3	138,900
Mexico	456,329	774,904	1,420.7	1,231,233
Peru	249,672	338,322	263.1	587,994
ASIA AND THE PACIFIC	6,244,371	17,553,883	27,277.7	23,798,254
Afghanistan	3,389,927	11,404,242	20,270.3	14,794,169
Cambodia	259,762	7,944	1.7	267,706
India	80	3,368	0.5	3,448
Indonesia	2,029,201	4,773,036	4,403.5	6,802,237
Kyrgyzstan		31,352	29.1	31,352
Myanmar	118,364	8,789	3.6	127,153
Pakistan		32,375	7.7	32,375
Philippines	6,960	231,048	380.0	238,008
Solomon Islands	1,672	325,950	277.9	327,622
Sri Lanka	322,055	486,018	1,723.3	808,073
Tajikistan	116,350	249,761	180.1	366,111
EUROPE AND NORTH AMERICA	13,357,532	69,234,085	74,955.6	82,591,617
Albania	437,405	242,150	19.2	679,555
Armenia	103,652	186,406	38.2	290,058
Azerbaijan	223,538	131,896	49.7	355,434
Bosnia-Herzegovina	3,378,227	8,126,969	24,182.4	11,505,196
Croatia	4,750	1,100	0.1	5,850
Federal Republic of Yugoslavia	8,298,404	54,045,881	43,992.6	62,344,285
Former Yugoslav Republic of Macedonia	50,286	87,688	28.6	137,974
Georgia	619,570	2,250,714	2,920.5	2,870,284
Russian Federation	241,700	4,161,281	3,724.3	4,402,981
MIDDLE EAST AND NORTH AFRICA	4,294,098	1,623,088	510.0	5,917,186
Iraq	3,442,484	1,149,600	323.9	4,592,084
Israel (including occupied/autonomous territories)	24,262	243,116	86.8	267,378
Lebanon	625,742	220,363	96.4	846,105
Western Sahara	160,001	5,351	1.6	165,352
Yemen	41,609	4,658	1.3	46,267
GRAND TOTAL	44,315,794	140,966,727	159,579.1	185,282,521
	STATE OF THE PARTY			

## 10.1 Foundation for the International Committee of the Red Cross

#### BALANCE SHEET AS AT DECEMBER 31, 1999

ASSETS		LIABILITIES		
	Sfr	EINDIETTEO	Sfr	Sfr
Securities	3,109,935	Inalienable capital:		
(market value: Sfr 3,648,608)		<ul> <li>Initial balance</li> </ul>	2,641,429	
		<ul><li>Allocation from 1999</li></ul>	125,452	
				2,766,881
Federal Tax Administration, Bern				
(withholding tax refund)	17,257	Available funds:		
		<ul> <li>Initial balance</li> </ul>	330,000	
				330,000
Banks	2,303			
		International Committee of the		
		Red Cross, current account		62,614
		Neu 01055, Cultelli uccoulli		02,014

3,159,495	3,159,495
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#### RECEIPTS AND EXPENDITURE ACCOUNT FOR 1999

EXPENDITURE		RECEIPTS	
	Sfr		Sfr
Bank and custody charges	14,304	Income from securities	95,151
Charges on purchase/sale of securities	19,746	Bank interest	2,622
Loss on sale of securities	81,075	Profit on refund of securities	206,528
Audit fees	2,077		
Other expenses	980		
Loss on exchange rate	614		

RESULT	
	Sfr
Gross excess of receipts over expenditure in 1999	185,505
Allocation of net result on securities transactions to the inalienable capital	-125,452
Statutory allocation to the ICRC of net excess of receipts over expenditure in 1999	60,053

118,796

# 10.2 Augusta Fund

## BALANCE SHEET AS AT DECEMBER 31, 1999

ASSETS		LIABILITIES		
	Sfr		Sfr	Sfr
Share of the overall capital of the special funds	137,789	Inalienable capital		100,000
		Provision		18,470
International Committee of the		Share of the overall provision for		
Red Cross, current account	2,373	portfolio variation:		
		Balance brought forward from 1998	9,367	
		Allocation in 1999	135	
				9,502
		Florence Nightingale Medal Fund,		
		current account:		
		Balance brought forward from 1998	100,344	
		Transfer to Florence Nightingale Medal Fund	-100,344	
		Excess of receipts over expenditure in 1999	12,190	
				12,190

		140,162		140,162
RECEIPTS AND EXPENDITU	RE ACCOUNT FOR	1999		
EXPENDITURE			RECEIPTS	
		Sfr		Sfr
Audit fees		167	Share of net revenue from the overall	
			capital of the special funds	12,492
Share of increase of the overall pro	ovision	135		
		302		12,492

## 10.3 FLORENCE NIGHTINGALE MEDAL FUND

#### BALANCE SHEET AS AT DECEMBER 31, 1999

ASSETS		LIABILITIES		
	Sfr		Sfr	Sfr
Share of the overall capital of the special funds	303,870	Capital		75,000
		Reserve:		
Stock of medals	37,530	Balance brought forward from 1998	233,161	
		Excess of receipts over expenditure in 1999	34,510	
				267,671
Augusta Fund, current account	100,344			
Balance brought forward from 1998		Share of the overall provision for		
Transfer from Augusta Fund	-100,344	portfolio variation:		
Excess of receipts over expenditure of		Balance brought forward from 1998	10,038	
the Augusta Fund	12,190	Allocation in 1999	312	
				10,350
		International Committee of the		
		Red Cross, current account		569
	252 500			050 500

#### RECEIPTS AND EXPENDITURE ACCOUNT FOR 1999

EXPENDITURE		RECEIPTS	
	Sfr		Sfr
Audit fees	234	Allocation of the excess of receipts over expenditure as at December 31, 1999 of the	
Presentation of medals, printing and		Augusta Fund, in accordance with the	
dispatching circulars	5,991	decision of the Twenty-first International	
		Conference of the Red Cross	12,190
Share of increase of the overall provision	312	Share of net revenue from the overall	
		capital of the special funds	28,857

RESULT	
	Sfr
Excess of receipts over expenditure in 1999	34,510

41,047

323,928

## 10. SPECIAL FUNDS

#### 10.4 CLARE R. BENEDICT FUND

## BALANCE SHEET AS AT DECEMBER 31, 1999

ASSETS		LIABILITIES		
	Sfr		Sfr	Sfr
Share of the overall capital of the special funds	3,492,848	Capital		1,632,629
		Share of the overall provision for portfolio variation: Balance brought forward from 1998 Allocation in 1999	188,497 3,508	192,005
		Receipts and expenditure account: Balance brought forward from 1998 Excess of receipts over expenditure in 1999	1,347,794 317,919	1,665,713
		International Committee of the Red Cross, current account		2,501
	3,492,848			3,492,848

## RECEIPTS AND EXPENDITURE ACCOUNT FOR 1999

KEOZII 10 /III Z ZXI ZIIZII ZXI ZXI			
EXPENDITURE		RECEIPTS	
	Sfr		Sfr
Audit fees	2,501	Share of net revenue from the overall capital of the special funds	323,928
Share of increase of the overall provision	3 508		

RESULT	
RESOLI	Sfr
Excess of receipts over expenditure in 1999 for attribution	317,919

## 10.5 MAURICE DE MADRE FRENCH FUND

## BALANCE SHEET AS AT DECEMBER 31, 1999

ASSETS		LIABILITIES		
	Sfr		Sfr	Sfr
Share of the overall capital of the special funds	4,217,856	Capital:		
		Balance brought forward from 1998	3,633,602	
		Excess of receipts over expenditure in 1999	304,378	
				3,937,980
		Share of the overall provision		
		for portfolio variation:		
		Balance brought forward from 1998	189,369	
		Allocation in 1999	4,276	
				193,645
		International Committee of the		
		Red Cross, current account		86,231
	4,217,856			4,217,856

RECEIPTS	AND	EXPENDITURE	ACCOUNT	FOR	1999

EXPENDITURE		RECEIPTS	
	Sfr		Sfr
Allocations	81,299	Share of net revenue from the overall capital of the special funds	394,885
Audit fees	3,070		
Other expenses	1,862		
Share of increase of the overall provision	4,276		
	90,507		394,885

RESULT		
		Sfr
Excess of receipts over expenditure in 1999	304,37	8

## 10.6 OMAR EL MUKTAR FUND

## BALANCE SHEET AS AT DECEMBER 31, 1999

ASSETS		LIABILITIES		
NOOLIG	Sfr		Sfr	Sfr
Share of the overall capital of the special funds	1,219,075	Initial capital		760,500
		Share of the overall provision for portfolio variation: Balance brought forward from 1998 Allocation in 1999	54,041 1,236	55,277
		Receipts and expenditure account: Balance brought forward from 1998 Excess of receipts over expenditure in 1999	290,354 112,084	402,438
		International Committee of the Red Cross, current account		860
	1 210 075			1.219.075

#### RECEIPTS AND EXPENDITURE ACCOUNT FOR 1999

EXPENDITURE		RECEIPTS	
	Sfr		Sfr
Audit fees	860	Share of net revenue from the overall capital of the special funds	114,180
Share of increase of the overall provision	1,236		
			114 190

RESULT		
KEGGEI		Sfr
		112 084

#### 10.7 PAUL REUTER FUND

#### BALANCE SHEET AS AT DECEMBER 31, 1999

ASSETS		LIABILITIES		
	Sfr		Sfr	Sfr
Share of the overall capital of the special funds	440,195	Initial capital		200,000
		Receipts and expenditure account:		
		Balance brought forward from 1998	181,661	
		Excess of receipts over expenditure in 1999	40,730	
				222,391
		Balance brought forward from 1998	17,059	
		Allocation in 1999	449	
				17,508
		International Committee of the		
		Red Cross, current account		296
	440.100			440.105

440,193	440,193

#### RECEIPTS AND EXPENDITURE ACCOUNT FOR 1999

EXPENDITURE		RECEIPTS	
	Sfr		Sfr
Audit fees	296	Share of net revenue from the overall	
		capital of the special funds	41,475
Share of increase of the overall provision	449		

	7.0	11/11/0
RESULT		
		Sfr
Excess of receipts over expenditure in 1999		40,730

## 10.8 SPECIAL FUND FOR THE DISABLED

BALANCE SHEET AS AT DECEMBER 31, 1999

ASSETS		LIABILITIES	06-	04-
	Sfr		Sfr	Sfr
Share of the overall capital of the special funds	3,569,133	Initial capital		1,000,000
		Share of the overall provision		
		for portfolio variation:		
		Balance brought forward from 1998	167,965	
		Allocation in 1999	3,610	
Action with temporary deficit financing				171,575
Nicaragua project	26,644			
Modragaa project	have from the second	Receipts and expenditure account:		
		Balance brought forward from 1998	1,786,833	
		Excess of receipts over expenditure in 1999	328,562	
				2,115,395
		Reserved funds:		
		Cambodia project	200,000	
		dambodia projeci		200,000
		International Committee of the		
		Red Cross, current account		108,807
		Red Closs, Callell decouli		
	3,595,777			3,595,777

RECEIPTS	AND	<b>EXPENDITURE</b>	ACCOUNT	FOR	1999
KLULII	AITU	LAI LITUITORL	ACCOCITI	1 011	1000

Ct.		
Sfr		Sfr
	Contributions received in cash in 1999	
856,950 474,540	Governments: Norway - Addis Ababa project Norway - Ho Chi Minh project Norway - Coordination unit - Geneva	747,901* 350,953* 178,396*
150,018 178,684	Hong-Kong - Ho Chi Minh project New Zealand - Nicaragua project	7,760* 7,508*
99,990	Contributions received in services in 1999  National Societies:	99,990*
3,610	Share of net revenue from the overall capital of the special funds	333,422
	Reversal of reserved funds to cover accumulated expenses:  — Ho Chi Minh project  — Addis Ababa project  — Mines appeal Action with temporary deficit financing:  — Nicaragua project	23,484 110,092 208,769 26,644
	474,540 150,018 178,684 99,990 2,565	Norway - Addis Ababa project Norway - Ho Chi Minh project Norway - Coordination unit - Geneva  474,540  National Societies: 150,018 Hong-Kong - Ho Chi Minh project New Zealand - Nicaragua project  Contributions received in services in 1999  99,990  National Societies: 2,565 Norway - Addis Ababa project Share of net revenue from the overall capital of the special funds  Reversal of reserved funds to cover accumulated expenses: - Ho Chi Minh project - Addis Ababa project - Mines appeal Action with temporary deficit financing: - Nicaragua project

\* Contributions received in response to the Mines appeal

Excess of receipts over expenditure in 1999

RESULT

Sfr 328,562